



H1-2016 results

Semester in line with July 4th announcement

*Preparing to transform Coface into the most agile,
global trade credit partner in the industry*

July 27th, 2016

coface

Important legal information

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Participants should read the Interim Financial Report (First-Half 2016), H1-2016 Consolidated Financial Statements and complete this information with the Registration Document for the year 2015. The Registration Document for 2015 was registered by the *Autorité des marchés financiers* ("AMF") on April 13th, 2016 under the No. R.16-020. These documents all together present a detailed description of the Coface Group, its business, strategy, financial condition, results of operations and risk factors.

This presentation contains certain forward-looking statements. Such forward looking statements in this presentation are for illustrative purposes only. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. The forward-looking statements are based on Coface Group's current beliefs, assumptions and expectations of its future performance, taking into account all information currently available. The Coface Group is under no obligation and does not undertake to provide updates of these forward-looking statements and information to reflect events that occur or circumstances that arise after the date of this document. Forward-looking information and statements are not guarantees of future performance and are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of the Coface Group. Actual results could differ materially from those expressed in, or implied or projected by, forward-looking information and statements. These risks and uncertainties include those discussed or identified under paragraph 2.4 "Report from the Chairman of the Board of Directors on corporate governance, internal control and risk management procedures" (*Paragraphe 2.4 "Rapport du président sur le gouvernement d'entreprise, les procédures de contrôle interne et de gestion des risques"*) and Chapter 5 "Main risk factors and their management within the Group" (*Chapitre 5 "Principaux facteurs de risque et leur gestion au sein du Groupe"*) in the Registration Document.

This presentation contains certain information that has not been prepared in accordance with International Financial Reporting Standards ("IFRS"). This information has important limitations as an analytical tool and should not be considered in isolation or as a substitute for analysis of our results as reported under IFRS. For regulated information on Alternative Performance Measures (APM), please refer to the Interim Financial Report (First-Half 2016).

More comprehensive information about the Coface Group may be obtained on its Internet website (<http://www.coface.com/Investors>).

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Agenda

1. Key business highlights for H1-2016
2. H1-2016 results
3. Fit to Win: 2016-2019 strategic plan



1

**Key business highlights
for H1-2016**

H1-2016 financial highlights

- **Net Income (group share) down at €26m for H1-2016, of which €3m in Q2**
 - Impacted by increased loss ratio as previously communicated
- **Turnover at €717m, down -5.7% vs. H1-2015 (-3.4% ex. FX¹), similar to trend in Q1**
 - Price erosion in mature markets, combined with impact of risk measures taken in emerging markets and lower client activity
- **Net combined ratio of 92.2% (90.8% ex. one-offs²) for H1**
 - **Net loss ratio 60.8%** impacted by:
 - 2014 and 2015 U/W year Emerging Markets claims development higher than expected, combined with longer collection times in these regions
 - 5 main sectors affected : metals, chemistry, commodities, textiles and agriculture
 - **Net cost ratio 31.4%** (30.0% ex. one-offs²), reflecting continued good cost control
- **Coface continues to foresee a net loss ratio of 63% to 66% for FY-2016**
- **Solvency³ remains strong at 155%, allowing to confirm long term 60% payout policy in addition to exceptional distribution of €0.06 per share for 2016**

1 H1-2016 vs. H1-2015: -3.4% at constant exchange rate and -3.1% at constant exchange rate and excluding adjustment of FY2015 revenues from public guarantees activity (€2.7m)

2 Restated one-off items at €5.8m: former CEO severance costs (€2.6m) + State guarantees revenues adjustment for 2015 (€2.7m) + others (€0.5m). Others include contingent capital costs, audit and consultant fees. One-off after taxes : €4.9m

3 Coface's interpretation of Solvency II. See Interim Financial Report (First-Half 2016) for the calculation.

H1-2016 business highlights

Risk and portfolio management

- **Following strong 2015 actions, continuing with more granular/segmented adjustments :**
 - Reviewed commercial and risk U/W policy for higher risk areas (Trading, Commodities, Single Risk)
 - Continuing risks adjustments in certain countries: Brazil, China, Turkey
 - Targeting key sectors / large exposures : chemicals, textile, commodities, metals, construction, distribution
- **Monitoring Brexit impacts closely:**
 - Short term: risk increase from GBP devaluation & investment freeze, reducing exposures to select sectors (debtors engaged in Commodities / Commodity Trading, Contractors in the Construction Sector & related, Recruitment Agencies, Importers)
 - Mid-term uncertainty linked to outcome of negotiations with EU

Reinforced management team

- **Group Strategy and Business Development Director (new position): Thibault Surer**
- **Group Chief Operating Officer (new position): Valerie Brami**
- **Group Head of Business Processes Transformation (new position): Pierre-Emmanuel Albert**
- **Group Risk Director: Thierry Croiset**
- **Asia Pacific Region CEO (September '16): Bhupesh Gupta**

State guarantees transfer

- **Transfer postponed to end of 2016 at earliest, driven by French State legal constraints**
- **Coface to continue to manage the activity and be remunerated as usual until then**
- **Exceptional gain of c.€73.4m before tax¹ to be recorded at effective date of transfer, now expected end 2016 / early 2017**

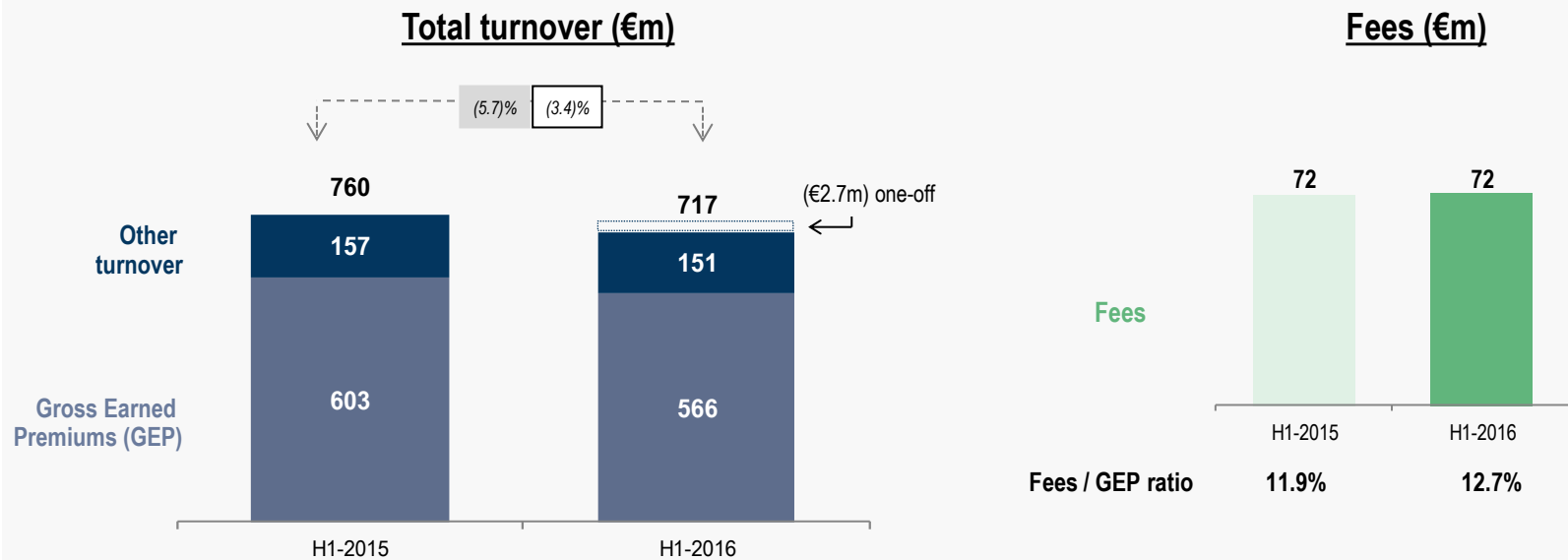


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H1-2016 Results

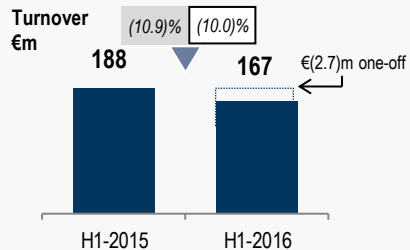
Turnover continued softness with (3.4) % vs. H1-2015

- Same trends as in Q1: revenues impacted by persisting soft conditions in mature markets and volatility in emerging markets

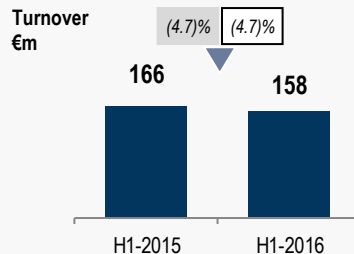


Contrasted regional performances

Western Europe

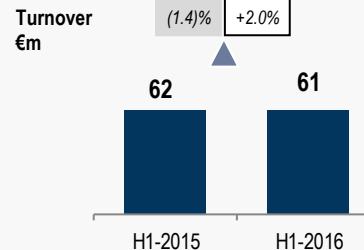


Northern Europe



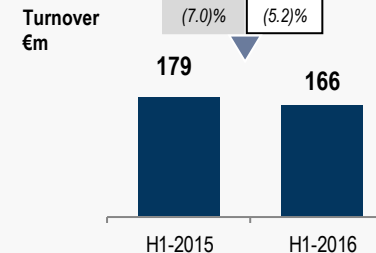
Western and Northern Europe under strong pressure
Net production lagging driven by France and Germany

Central Europe



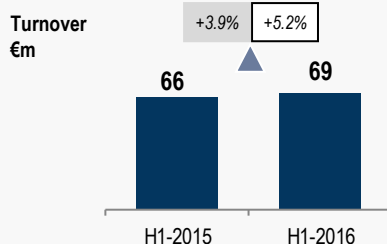
Continuing to grow steadily

Mediterranean and Africa



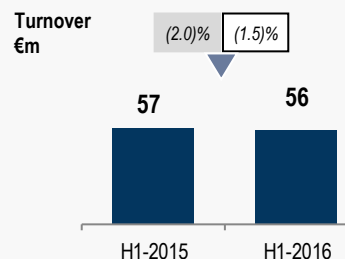
Pressure in Spain and in Italy, while other countries are growing

North America



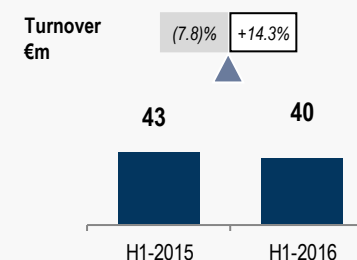
Growth driven by Global relationships

Asia Pacific



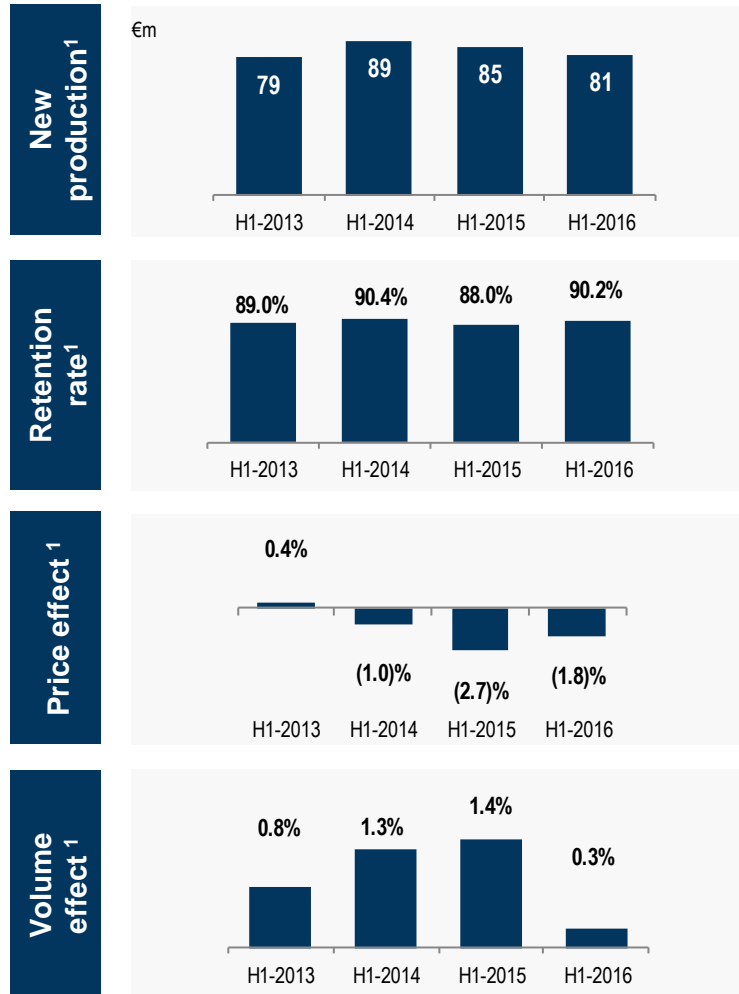
Impact of risk actions and more selective strategy

Latin America



Flat excluding F/X and inflation

Commercial performance



New business production down at 81M€ driven by lower level of large deals



Overall retention rate remains good



Price decline stabilized from Q1, trend improving from '15

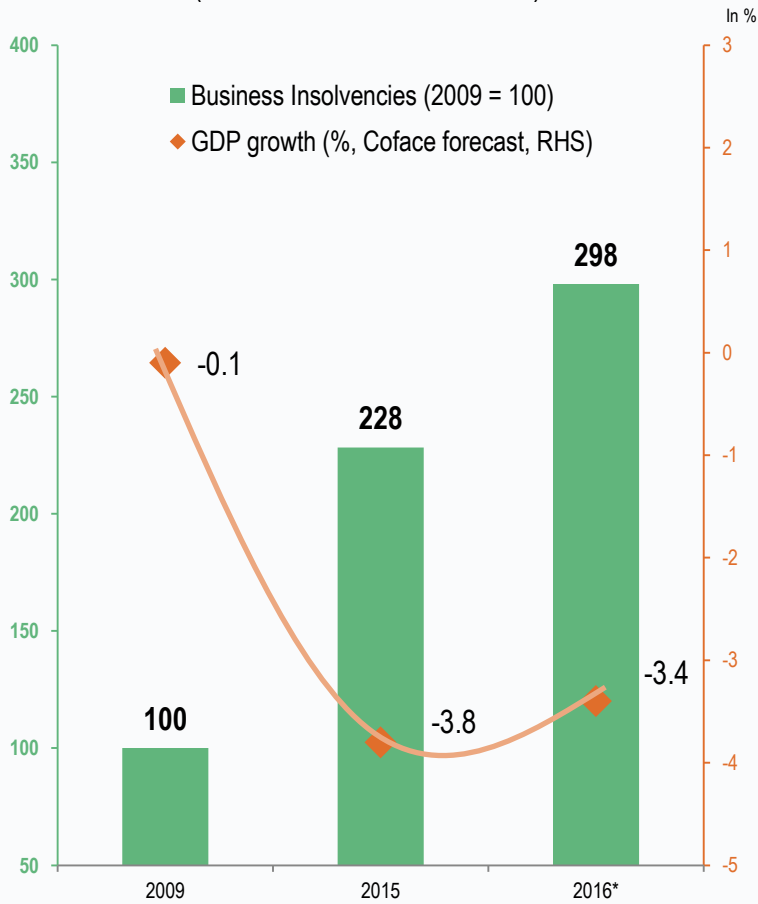


Soft overall client activity, with strong decrease in some sectors (metals, commodities...)

Emerging Markets: the adjustment process is not over, especially on the “micro” side

Brazil: Business Insolvencies & GDP Growth

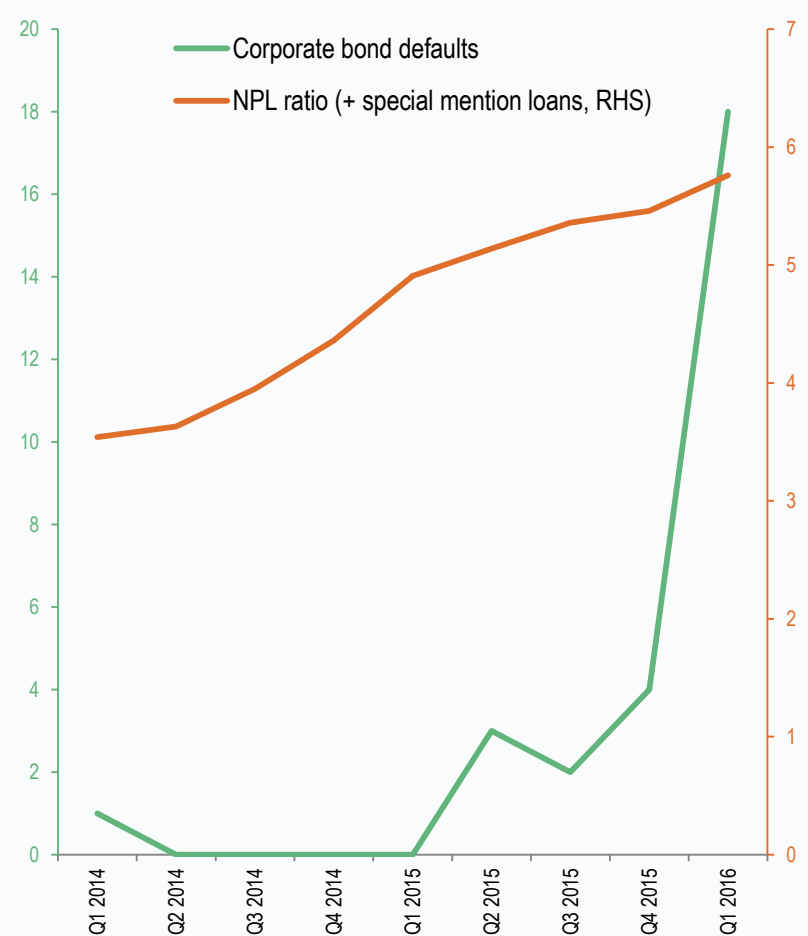
(sources: Coface and Serasa)



*: 2016 = June 2016 for insolvencies

China: Corporate Bond Defaults and NPL

(sources: Bloomberg and NBS)



Coface cut exposures significantly and continues to monitor them

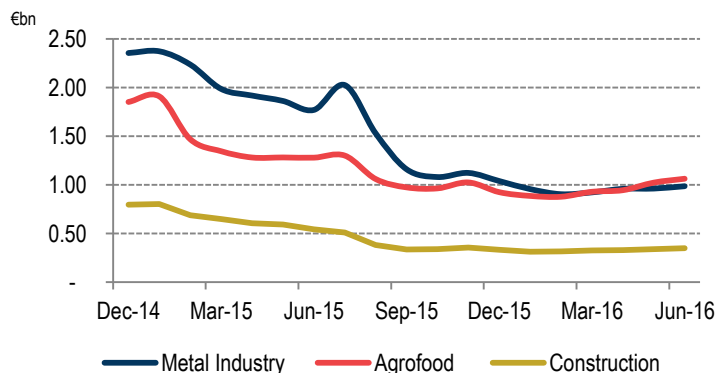
Brazil example

- Cut Brazil exposure by 55% in last 18 months
- Focusing on lower quality risk exposure reduction
- Impacted metals, agro and construction

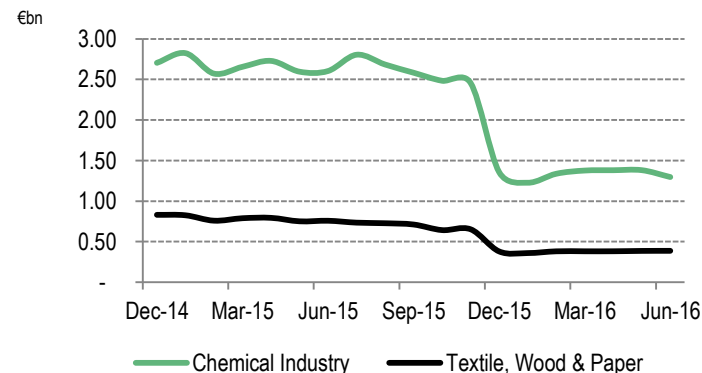
China example

- Exposure on China reduced by 47% vs. Dec. 2014
- Continuing to drive China for China exposure reductions
- Chemicals and Textile most impacted

Evolution of the exposure – targeted sectors¹

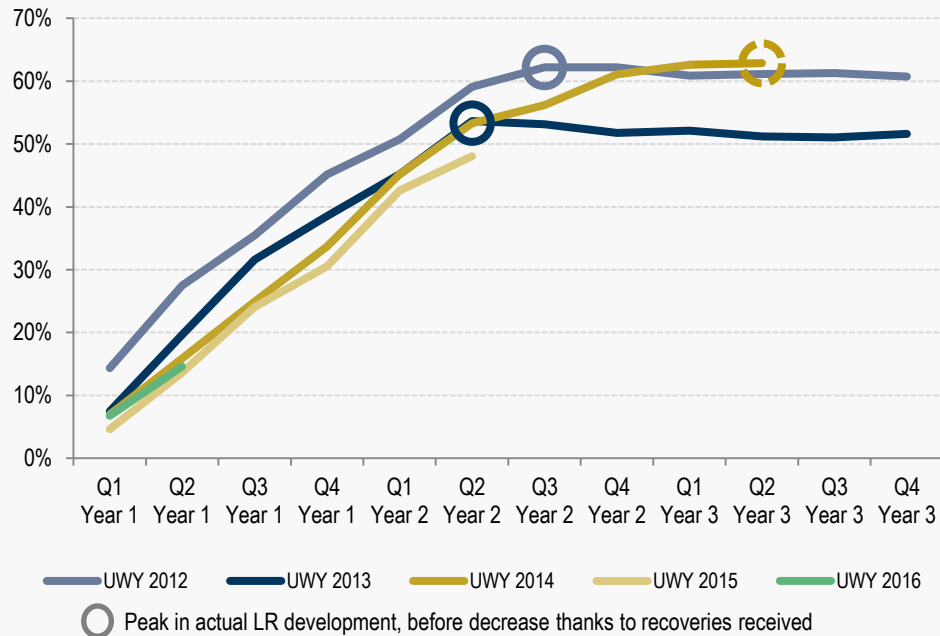


Evolution of the exposure – targeted sectors¹



Development of loss ratio is longer than before...

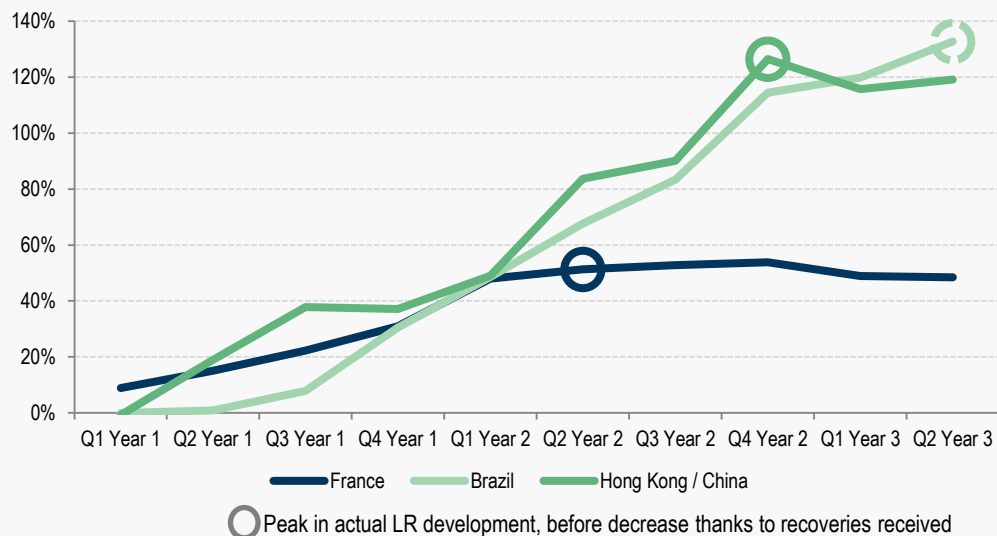
Development of actual loss ratio per underwriting year
(as of 30/06/2016)



- The peak of UWY 2014 is taking place after 10 quarters whilst former UWY used to experience it 3 to 4 quarters earlier
- Reserving policy now integrate this change in claims pattern

...driven by EM, where payment terms are longer

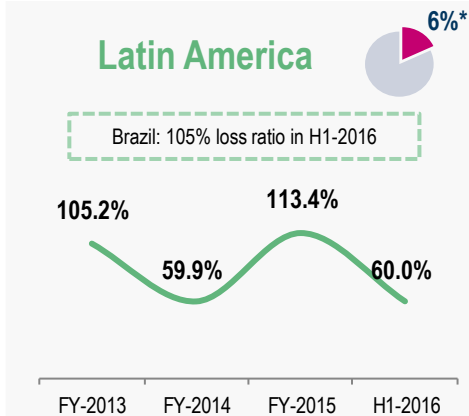
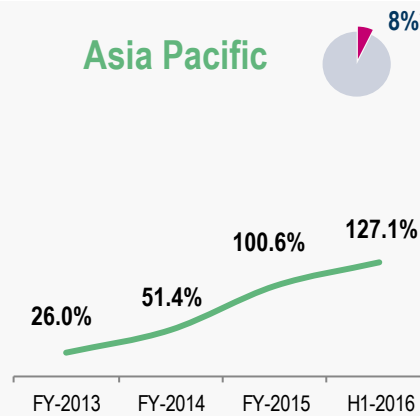
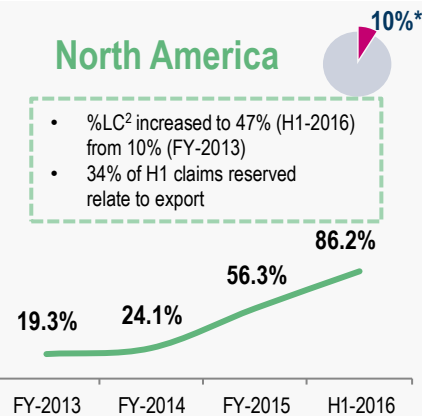
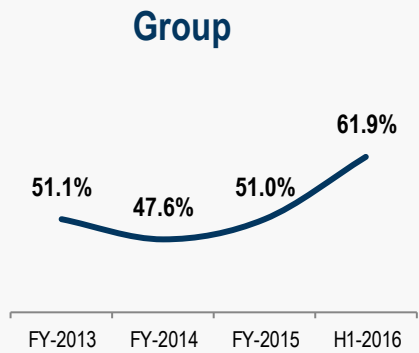
Actual loss ratio development – underwriting year 2014
(as of 30/06/2016)



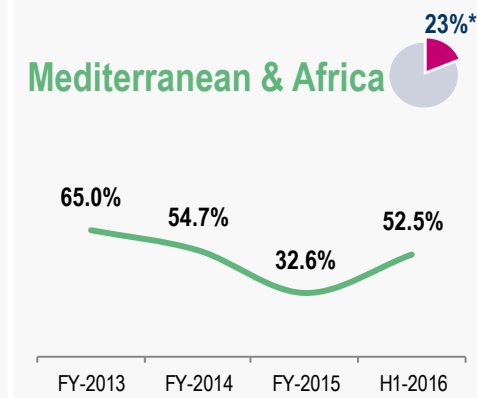
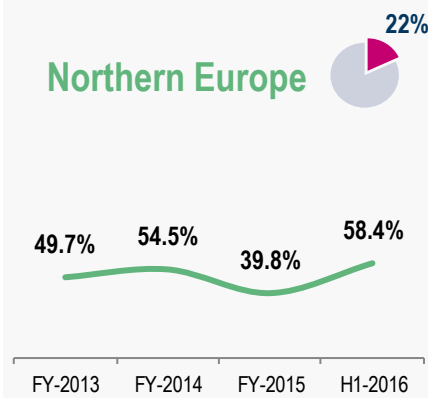
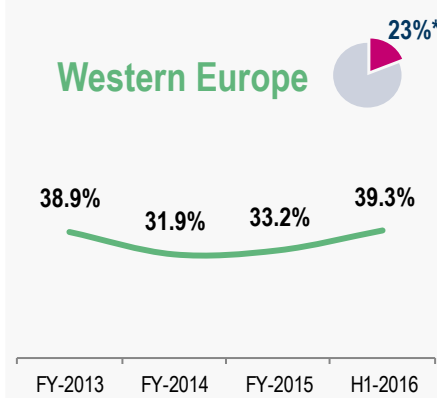
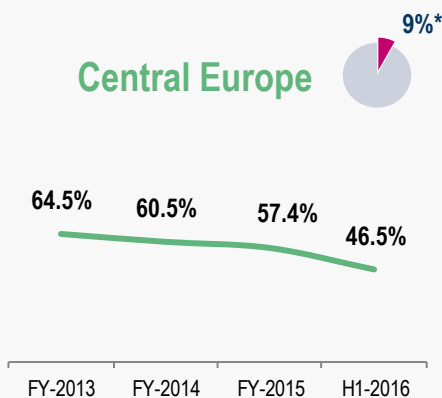
Full effects of risks actions plans will materialize over time

Contrasted loss ratio¹ by region

Non mature markets still in crisis

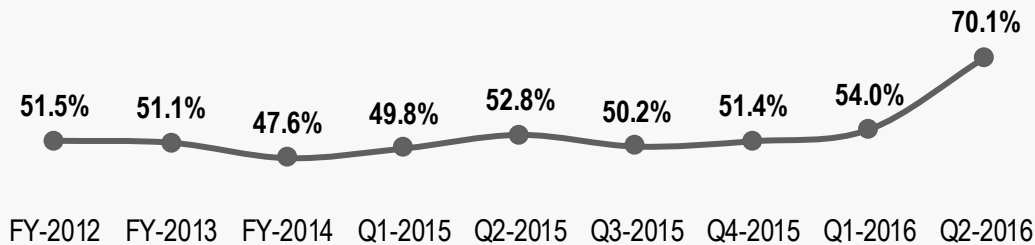


Mature markets back to 2013-2015 level of profitability



Loss ratio has yet to reflect the measures taken

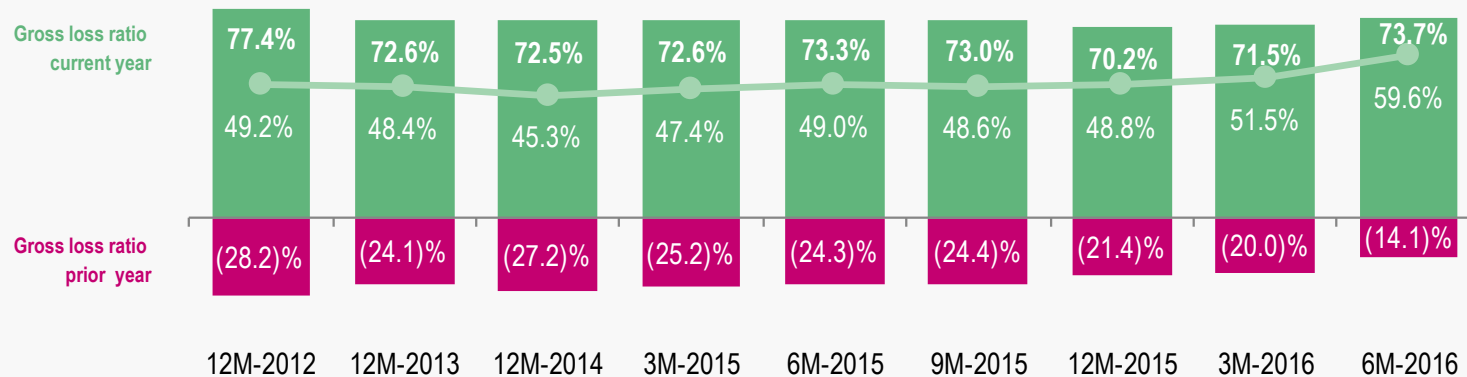
Gross loss ratio evolution¹



¹ All year gross loss ratio, including claims handling expenses

- Adjustment in reserving policy to reflect:
 - Higher average cost of claims: the share of claims > 500 K€ (LC) in the total claims notified increased to 33% in H1-2016 from 27% in 2014
 - Later notification and longer collection processes

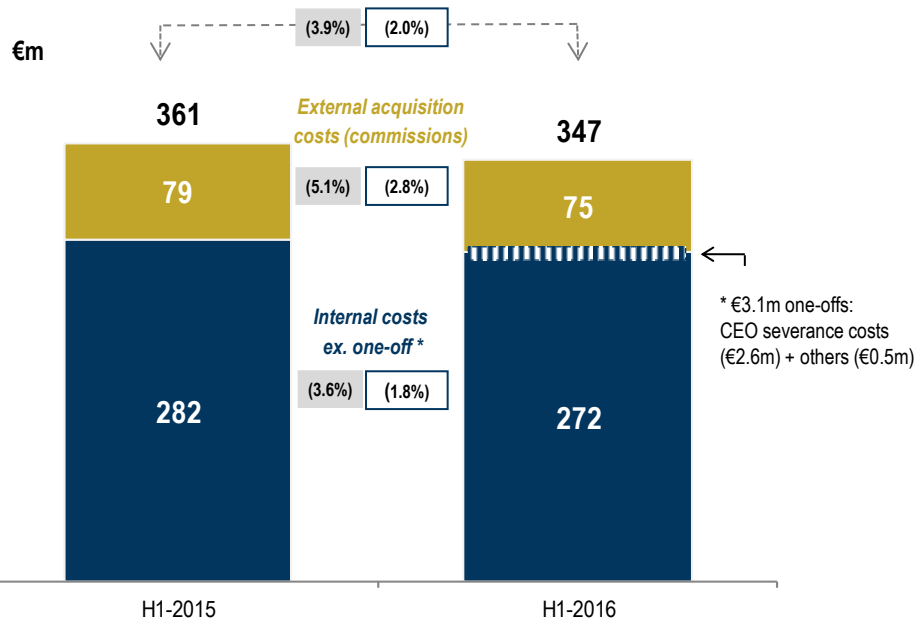
Current year and all year gross loss ratio evolution



— All year loss ratio before reinsurance and excluding claims handling expenses

Costs evolution

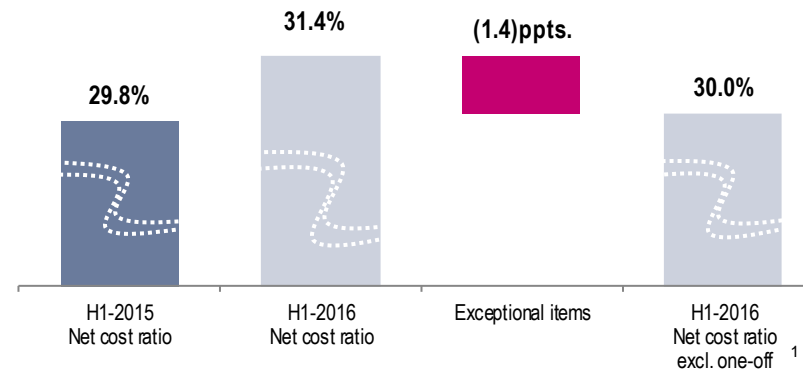
Expenses decreasing in line with premiums



V%

V% ex. FX

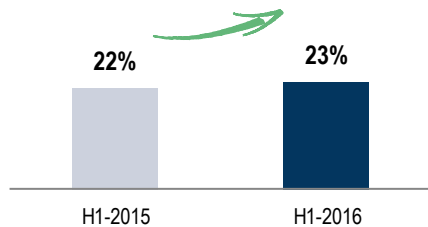
Stable Net cost ratio



¹ Restated one-off items at €5.8m: former CEO severance costs (€2.6m) + State guarantees revenues adjustment for 2015 (€2.7m) + others (€0.5m). Others include contingent capital costs, audit and consultant fees. One-off after taxes : €4.9m

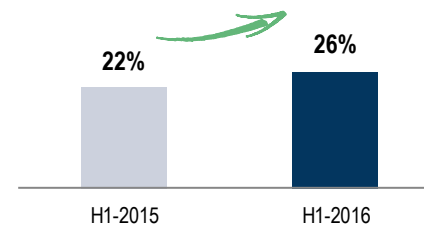
Decreasing cost of reinsurance

Ceded premium / GEP



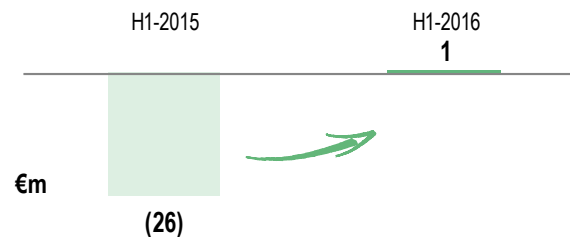
Increased ceded premiums driven by additional non proportional cover purchased in '15

Ceded claims / Total claims



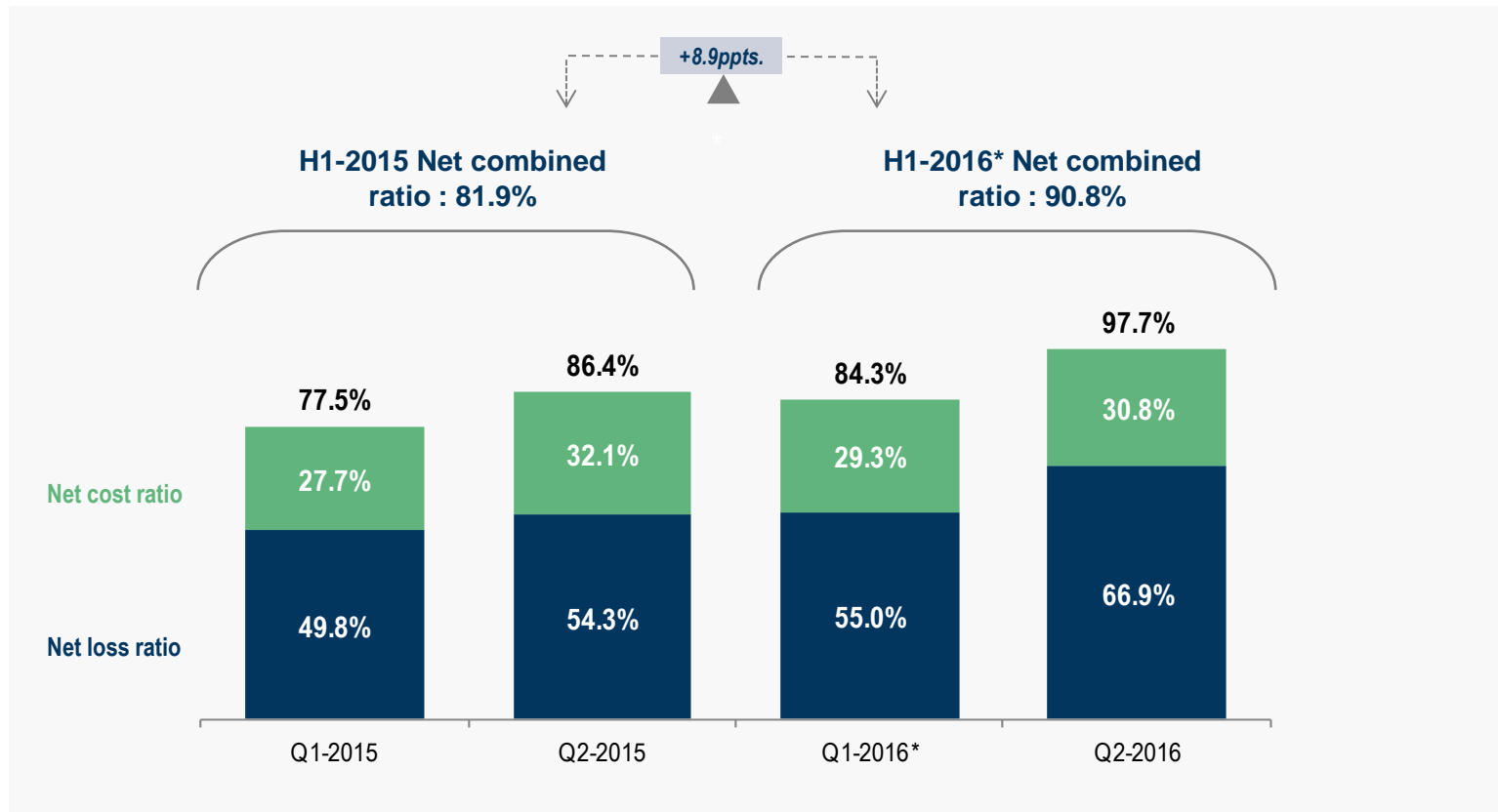
Claims cession in line with H1-2015, the higher cession rate is due to a one-off adjustment

Reinsurance impact



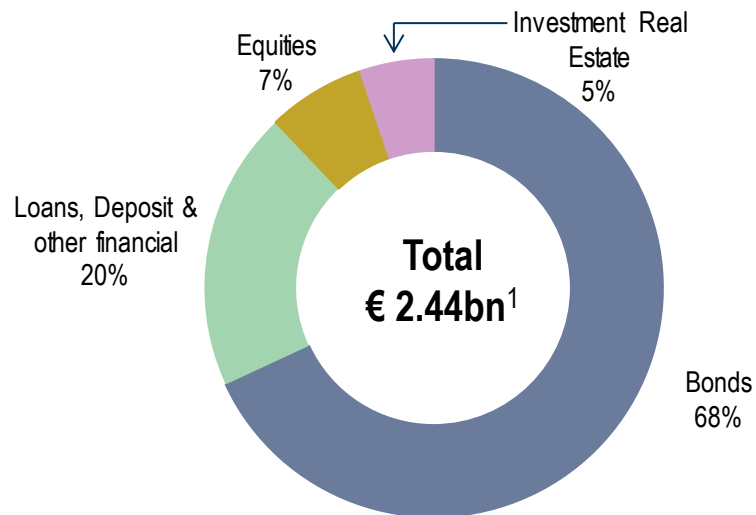
Reinsurance absorbs part of the loss ratio deterioration

Net combined ratio driven by losses



* Q1 2016 & H1-2016 cost ratio excluding one-offs items : CEO severance costs (€2.6m) + State guarantees revenues adjustment for 2015 (€2.7m) + others (€0.5m). Others include contingent capital costs, audit and consultant fees.

Maintaining a diversified and proactive investment strategy¹



€m	H1 2015	H1-2016
Income from investment portfolio ²	32.6	20.2
<i>o/w gains (losses) on sales⁴</i>	7.9	-1.3
Investment management costs	(1.5)	(1.7)
Other	-2.9	6.0
Net investment income	28.2	24.6
Accounting yield on average investment portfolio³	1.3%	0.8%
Accounting yield on average investment portfolio³ excluding gains on sales	1.0%	0.9%
Economic yield on average investment portfolio³ (not audited)	1.2%	1.8%

- 1 Excludes investments in non-consolidated subsidiaries
- 2 Excludes investments in non-consolidated subsidiaries, FX and investment management costs
- 3 H1 investment income not annualized
- 4 Excludes investments in non-consolidated subsidiaries and derivatives

Solvency remains strong at 155%

Coface's comfort scale and solvency ratio*

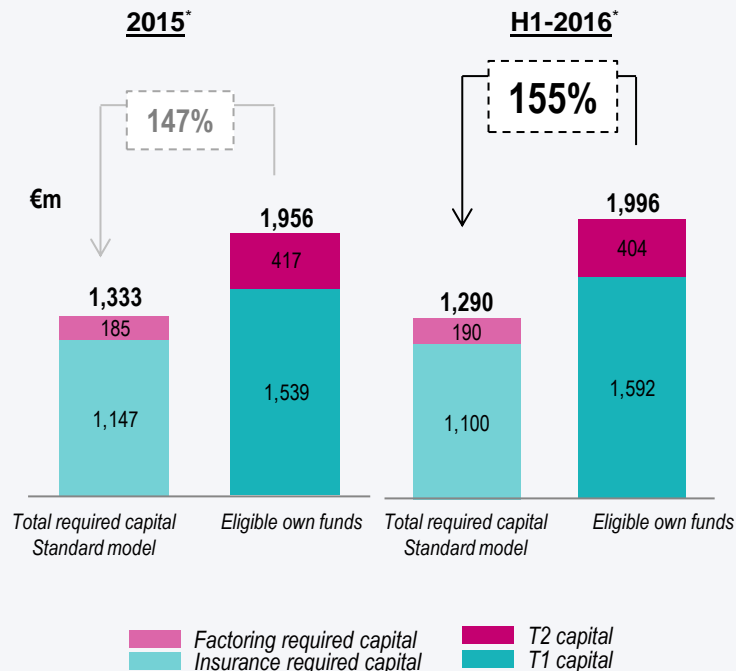
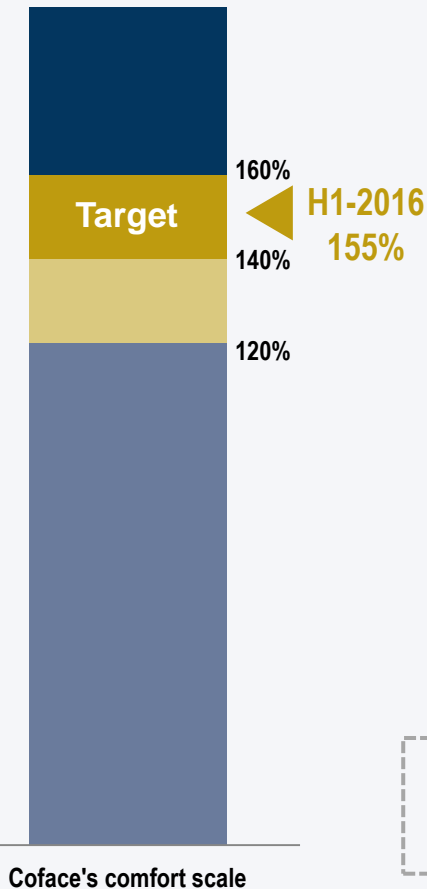
- Increased appetite for investment risk
- Additional room to invest in business growth
- Additional flexibility on the pay-out ratio

- Dividend policy based on 60+ % pay-out ratio
- Invest in business growth
- Maintain current investment risk appetite

- Increased selectivity in growth initiatives
- Additional flexibility on the pay-out ratio

- Restrict growth initiatives
- Reduce dividend pay-out ratio

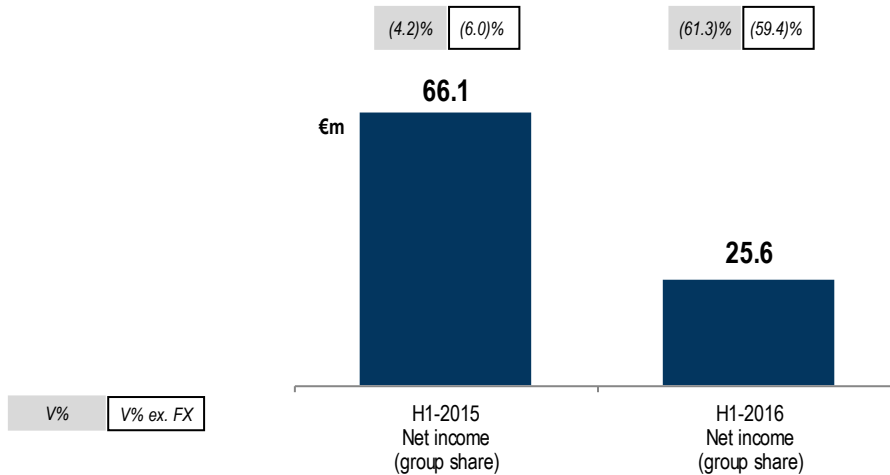
Coface is rated 'AA-' by Fitch Ratings and 'A2' by Moody's, both with a **stable outlook**



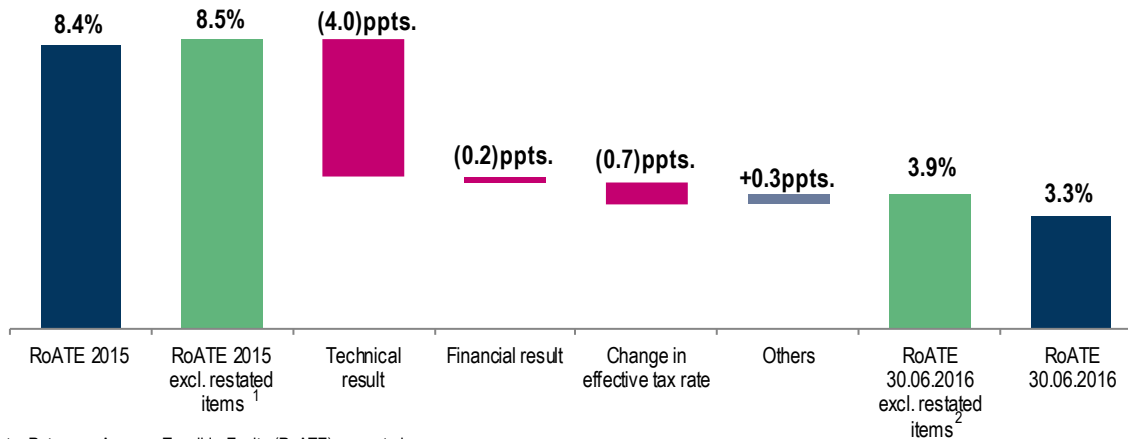
Solvency remains strong, allowing to maintain long term 60% payout policy in addition to proposed exceptional distribution of €0.06¹ per share for 2016

Net income & RoATE

H1-2016 net income (group share)



Return on Average Tangible Equity (RoATE)





3

**Fit to Win:
2016-2019 strategic plan**

Fit to Win 2016-2019 is built around 3 priorities

Ambition

1

Position Coface as the most agile, global trade credit partner in the industry

and...

2

Steer business towards more efficient capital model

Transformation

A

Strengthen Risk Management & Information

Bring infrastructure into coherence with risk reality

B

Improve Operational Efficiency & Client Service

Enhance back office and system capabilities for client benefit

C

Implement Differentiated Growth Strategies

Capture value from our Global presence

1. Adapt U/W and portfolio measures to market realities
2. Invest in select information and key data management tools
3. Reinforce teams and expertise in key areas/geographies

1. Offset loss of Public Guarantees shortfall entirely by 2018
2. Invest in key systems and technologies
3. Drive workflow and digitalization for client service and efficiency

1. Differentiate growth strategies
High risk vs. stable / Low penetrated vs. mature
2. Segment value proposition and delivery by client group
3. Drive fees and service revenues

Benefits

Return to normalized loss ratio over the cycle, in line with the industry

Adjust cost structure to market realities

Drive profitable growth over the long-term



Annexes

Key Figures (1/3)

Q2-2016 focus

Income statement items - in €m	2015				2016				% Q2-2016 vs. Q2-2015	% like-for-like ¹
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Consolidated revenues	389.6	370.7	366.0	363.2	365.0	351.7			(5.1)%	(2.4)%
<i>of which gross earned premiums</i>	306.9	296.1	291.1	291.8	288.5	277.2			(6.4)%	(3.2)%
Underwriting income after reinsurance	49.7	27.9	38.5	27.4	26.5	2.4			(91.3)%	
Investment income net of expenses	13.0	15.2	12.3	12.6	10.8	13.8			(9.3)%	
Operating income	60.5	42.1	49.9	39.8	36.3	15.5			(63.2)%	
Operating income excluding restated items ²	58.0	37.6	47.2	38.5	38.2	12.0			(68.1)%	(67.2)%
Net result (group share)	40.3	25.8	32.2	28.0	22.3	3.3			(87.3)%	(85.2)%
Net result (group share) excluding restated items ²	41.8	26.5	32.8	30.5	26.9	3.6			(86.4)%	(86.2)%
Key ratios - in %									% Q2-2016 vs. Q2-2015	
Loss ratio net of reinsurance	49.8%	54.3%	53.5%	52.6%	55.0%	66.9%			+12.6 ppts.	
Cost ratio net of reinsurance	27.7%	32.1%	28.1%	34.4%	32.0%	30.8%			(1.3) ppts.	
Combined ratio net of reinsurance	77.5%	86.4%	81.6%	87.0%	87.0%	97.7%			+11.3 ppts.	

¹ The like-for-like change is calculated at constant FX and scope

² See Annexes, slide "Bridge Table", for the calculation of the operating income excluding restated items. For the calculation of the net income (group share), a normalised tax rate has been applied to the restated elements for Q2-2015 (June 30th 2015) and Q2-2016 (June 30th 2016), respectively

Key Figures (2/3)

H1-2016 focus

Income statement items - in €m	2015				2016				% H1-2016 vs. H1-2015	% like-for-like ¹
	Q1	H1	9M	FY	Q1	H1	9M	FY		
Consolidated revenues	389.6	760.3	1,126.3	1,489.5	365.0	716.7			(5.7)%	(3.4)%
of which gross earned premiums	306.9	603.0	894.1	1,185.9	288.5	565.7			(6.2)%	(3.4)%
Underwriting income after reinsurance	49.7	77.6	116.0	143.4	26.5	28.9			(62.7)%	
Investment income net of expenses	13.0	28.2	40.5	53.1	10.8	24.6			(12.8)%	
Operating income	60.5	102.6	152.5	192.3	36.3	51.8			(49.6)%	
Operating income excluding restated items ²	58.0	95.5	142.7	181.2	38.2	50.1			(47.5)%	(46.3)%
Net result (group share)	40.3	66.1	98.3	126.2	22.3	25.6			(61.3)%	(59.4)%
Net result (group share) excluding restated items ²	41.8	68.3	101.1	131.6	26.9	30.5			(55.4)%	(54.1)%

Key ratios - in %								% H1-2016 vs. H1-2015
Loss ratio net of reinsurance	49.8%	52.0%	52.5%	52.5%	55.0%	60.8%		+8.8 pts.
Cost ratio net of reinsurance	27.7%	29.8%	29.3%	30.5%	32.0%	31.4%		+1.6 pts.
Combined ratio net of reinsurance	77.5%	81.9%	81.8%	83.1%	87.0%	92.2%		+10.4 pts.

Balance sheet items - in €m	31/12/2015	30/06/2016	Var. H1-2016 vs. FY-2015
Total Equity	1,767.0	1,740.4	(1.5)%

¹ The like-for-like change is calculated at constant FX and scope

² See Annexes, slide "Bridge Table", for the calculation of the operating income excluding restated items. For the calculation of the net income (group share), a normalised tax rate has been applied to the restated elements for H1-2015 (June 30th 2015) and H1-2016 (June 30th 2016), respectively

Key Figures (3/3)

Gross loss ratio by region : by quarter and cumulated

Gross loss ratio by region - by quarter - in %	2015				2016				% Q2-2016 vs. Q2-2015
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Northern Europe	30.8%	36.0%	35.6%	58.3%	59.8%	56.8%			+20.8 ppts.
Western Europe	37.0%	31.6%	45.5%	19.2%	11.3%	69.3%			+37.7 ppts.
Central Europe	121.3%	80.4%	14.2%	17.6%	31.2%	62.2%			(18.2) ppts.
Mediterranean & Africa	47.2%	47.0%	28.2%	4.5%	32.2%	73.6%			+26.6 ppts.
North America	50.5%	61.6%	61.1%	52.0%	75.3%	98.4%			+36.8 ppts.
Latin America	75.2%	65.9%	170.4%	146.2%	83.2%	39.8%			(26.1) ppts.
Asia Pacific	40.3%	103.7%	72.7%	171.3%	173.4%	83.2%			(20.5) ppts.
Total Group	49.8%	52.8%	50.2%	51.4%	54.0%	70.1%			+17.3 ppts.

Gross loss ratio by region - cumulated - in %	2015				2016				% H1-2016 vs. H1-2015
	Q1	H1	9M	FY	Q1	H1	9M	FY	
Northern Europe	30.8%	33.3%	34.1%	39.8%	59.8%	58.4%			+25.1 ppts.
Western Europe	37.0%	34.4%	37.9%	33.2%	11.3%	39.3%			+5.0 ppts.
Central Europe	121.3%	100.9%	71.2%	57.4%	31.2%	46.5%			(54.4) ppts.
Mediterranean & Africa	47.2%	47.1%	41.2%	32.6%	32.2%	52.5%			+5.4 ppts.
North America	50.5%	56.0%	57.7%	56.3%	75.3%	86.2%			+30.3 ppts.
Latin America	75.2%	70.7%	103.4%	113.4%	83.2%	60.0%			(10.7) ppts.
Asia Pacific	40.3%	72.2%	72.4%	100.6%	173.4%	127.1%			+54.8 ppts.
Total Group	49.8%	51.3%	50.9%	51.0%	54.0%	61.9%			+10.6 ppts.

Bridge table

From Operating income to Operating income excluding restated items

in thousand euros	Q1-2015	Q2-2015	Q1-2016	Q2-2016	H1-2015	H1-2016
Operating income	60,508	42,091	36,261	15,490	102,599	51,751
Finance costs	-4,664	-5,562	-4,933	-4,283	-10,226	-9,216
Operating income including finance costs	55,844	36,529	31,328	11,207	92,373	42,535
<u>Other operating income/expenses</u>						
Portfolio buyout costs linked to the restructuring of the distribution network in the USA	1,889				1,889	
Stamp duty Coface Re		383			383	
Other operating expenses			1,520	787		2,307
Other operating income	226	655	-517	-28	881	-545
<i>TOTAL Other operating income/expenses</i>	<i>2,115</i>	<i>1,038</i>	<i>1,004</i>	<i>758</i>	<i>3,153</i>	<i>1,762</i>
Operating income including finance costs & excluding other operating income/expenses	57,959	37,567	32,331	11,966	95,526	44,297
<u>Restated items:</u>						
Former CEO severance costs			2,612			2,612
State guarantees turnover decrease			2,700			2,700
Contingent capital costs + audit and consultant fees			536			536
Operating income excluding restated items	57,959	37,567	38,179	11,966	95,526	50,145

Overview of net combined ratio calculations

Adjusted Net Earned Premiums

In €k	H1-2014	H1-2015	H1-2016
(A) Gross Earned Premiums	564,782	603,037	565,740
Ceded premiums	-138,708	-133,524	-132,934
(D) Net Earned Premiums	426,074	469,513	432,806

Adjusted net claims

In €k	H1-2014	H1-2015	H1-2016
(B) Gross claims*	270,993	309,149	350,067
Ceded claims	-54,043	-64,819	-86,745
(E) Net claims	216,950	244,330	263,322

* Including claims handling expenses

$$\text{Gross combined ratio} = \text{Gross loss ratio} \frac{\text{(B)}}{\text{(A)}} + \text{Gross Cost Ratio} \frac{\text{(C)}}{\text{(A)}}$$

$$\text{Net combined ratio} = \text{Net loss ratio} \frac{\text{(E)}}{\text{(D)}} + \text{Net cost ratio} \frac{\text{(F)}}{\text{(D)}}$$

Adjusted net operating expenses

In €k	H1-2014	H1-2015	H1-2016
Total operating expenses	341,816	360,932	349,914
Factoring revenues	-33,912	-35,630	-34,859
Fees + Services revenues	-92,169	-91,749	-90,390
Public guarantees revenues	-32,757	-29,901	-25,739
Employee profit-sharing and incentive plans	-4,629	-5,602	-2,474
Internal investment management charges	-1,363	-1,102	-972
Insurance claims handling costs	-12,894	-13,854	-12,777
(C) Adjusted gross operating expenses	164,092	183,094	182,703
Received reinsurance commissions	-48,917	-42,971	-46,790
(F) Adjusted net operating expenses	115,175	140,123	135,913

Ratios	H1-2014	H1-2015	H1-2016
Loss ratio before Reinsurance	48.0%	51.3%	61.9%
Loss ratio after Reinsurance	50.9%	52.0%	60.8%
Cost ratio before Reinsurance	29.1%	30.4%	32.3%
Cost ratio after Reinsurance	27.0%	29.8%	31.4%
Combined ratio before Reinsurance	77.0%	81.6%	94.2%
Combined ratio after Reinsurance	78.0%	81.9%	92.2%

Financial strength acknowledged by rating agencies

FitchRatings

MOODY'S

- Coface is rated 'AA-' by Fitch Ratings and 'A2' by Moody's, both with a stable outlook
- The positive assessments by the two agencies is based on 3 key drivers:
 1. Coface's strong competitive position in the global credit insurance market
 2. Robust Group solvency
 3. Proactive management of Coface's risks, based on efficient procedures and tools
- Both rating agencies view Natixis' ownership of Coface as neutral to Coface's ratings which are thus calculated **standalone**

"Fitch Ratings considers Coface's capitalisation to be supportive of its ratings."

"Fitch expects Coface's underwriting performance to remain good albeit pressurised in 2016."

June 10th 2016

Full Rating Report – Fitch

Fitch views the transfer [of the State Public Guarantees Activity] as neutral for Coface's ratings.

September 17th 2015

Fitch – Full Rating Report

The A2 insurance financial strength (IFS) rating of Coface reflects (i) the group's strong position in the global credit insurance industry, (ii) good economic capitalization and underwriting profitability through the cycle, underpinned by Coface's dynamic management of the exposure and effective underwriting risk monitoring tools.

May 23rd 2016 - **Credit Opinion - Moody's**

In July, 2015 the French Government announced it will transfer the state public guarantee business from Coface to Banque publique d'investissement. [...], nevertheless we note this business represented only around 5% of revenues and 6% of profits at year-end 2014.

October 13th 2015 – **Credit Opinion – Moody's**

A strengthened and experienced management team

Group central functions

CEO

Xavier Durand

25+ years of international experience in regulated financial services
Working for Coface since 2016



CFO & Risk Director

Carine Pichon

15 years of experience in credit insurance
Working for Coface since 2001



Corporate Secretary

Carole Lytton

33 years of experience in credit insurance
Working for Coface since 1983



Chief Operating Officer

Valérie Brami

27+ years of experience in managing transformation projects
Working for Coface since 2016



Strategy & Business Development Director

Thibault Surer

25+ years of experience in financial services
Working for Coface since 2016



Commercial Director

Nicolas Garcia

19 years of experience in credit insurance
Working for Coface since 2013



Information, Risk Underwriting, & Claims Director

Nicolas de Buttet

16 years of experience in credit insurance
Working for Coface since 2012



Regional functions

Western Europe Manager

Cyrille Charbonnel

26 years of experience in credit insurance
Working for Coface since 2011



Northern Europe Manager

Teva Perreau

17 years of experience in financial services
Working for Coface since 2010



Mediterranean & Africa Manager

Antonio Marchitelli

20 years of experience in insurance industry
Working for Coface since 2013



Central Europe Manager

Katarzyna Kompowska

24 years of experience in credit insurance & related services
Working for Coface since 1990



North America Manager

Juan Saborido

26 years of experience in insurance industry
Working for Coface since 1999



Asia Pacific Manager

Bhupesh Gupta

25 years of international experience in credit, origination and risk Management. Joining Coface in 2016



Latin America Manager

Bart Pattyn

32 years of experience in insurance & financial services
Working for Coface since 2000



Corporate governance

Board of Directors

Chairman

Laurent MIGNON

CEO of Natixis

Non independent members

BPCE (Marguerite BERARD-ANDRIEU)

▶ BPCE

Jean ARONDEL

▶ BPCE

Jean-Paul DUMORTIER

▶ BPCE

Laurent ROUBIN

▶ BPCE

Pascal MARCHETTI

▶ BPCE

Independent members

Sharon MACBEATH

▶ Rexel

Olivier ZARROUATI

▶ Zodiac Aerospace

Eric HÉMAR

▶ ID Logistics

Linda JACKSON

▶ Citroën

Martine ODILLARD

▶ Pathé

Committee

AUDIT COMMITTEE

- 3 members among which 2 independents
- Independent chairman

NOMINATION & COMPENSATION COMMITTEE

- 3 members among which 2 independents
- Independent chairman

Investor Relations

Own shares transactions as at June 30th 2016 ¹⁻²

Date	Liquidity Agreement ¹			Total LTIP ²	Own shares transactions		
	# of Shares BUY	# of Shares SELL	Total Liquidity Agreement		TOTAL	% Total # of Shares	Voting rights
30 June 2016	280,584	131,593	257,974	235,220	493,194	0.31%	156,755,038

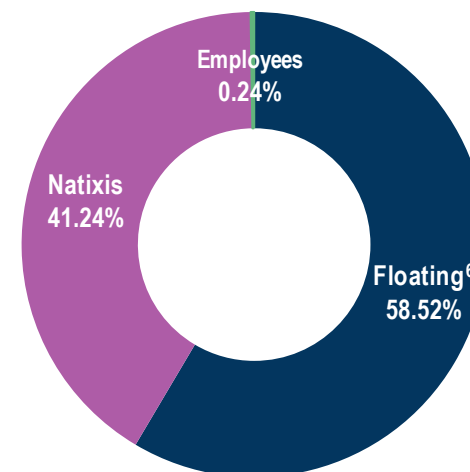
Number of Shares & Voting Rights³

Shares Capital in €	Number of Shares Capital	Theoretical Number of Voting Rights ⁴	Number of Real Voting Rights ⁵
786,241,160	157,248,232	157,248,232	156,755,038

Calendar

Next Event	Date
Investors' Day (London)	September 22 nd 2016
9M-2016 Results	November 3 rd 2016

Shareholder composition



IR Contacts

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Investor Relations Officer

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investors@coface.com

¹ The Coface Group announced on July 7th, 2014, the implementation of an AMAFI liquidity agreement with Natixis, on COFACE SA shares, for a period of 12 months tacitly renewable. To enable NATIXIS to make interventions under the contract, COFACE SA allocated to the liquidity account the amount of **EUR 5,000,000.00**. | ² Own shares transactions Agreement, signed with Natixis, from July 31st 2015 to September 15th 2015, to buy Coface's shares for their allocation under the "Long Term Incentive Plan" (LTIP) | ³ As at June 30th 2016 | ⁴ Including own shares | ⁵ Excluding own shares | ⁶ Including 257,974 shares from the Liquidity Agreement (0.16%) and 235,220 shares from the LTIP (0.15%)