# coface

### THE MOST AGILE GLOBAL TRADE CREDIT PARTNER IN THE INDUSTRY

**INVESTOR PRESENTATION** 

NOVEMBER 2017







# PART 1 BUSINESS MODEL & STRATEGY



Coface, a publicly listed company, has been one of the WORLD'S LEADING CREDIT INSURANCE COMPANIES for the last 70 years

#### We SPECIALISE IN FACILITATING BUSINESS-TO-BUSINESS TRADE, working with our customers

to develop their operations, both on their domestic markets and internationally



4,300 employees, 70 nationalitiesDirect presence in 66 countriesLargest footprint vs. top global competitors

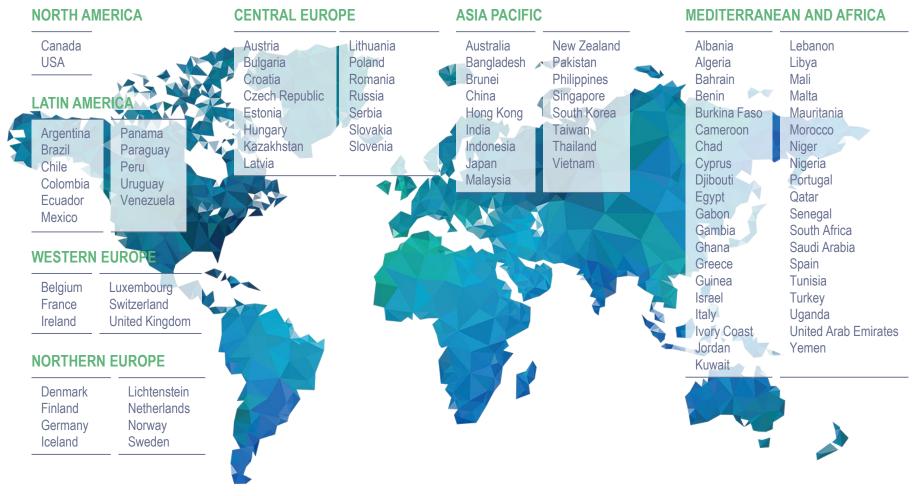
#### Our AREAS OF EXPERTISE:



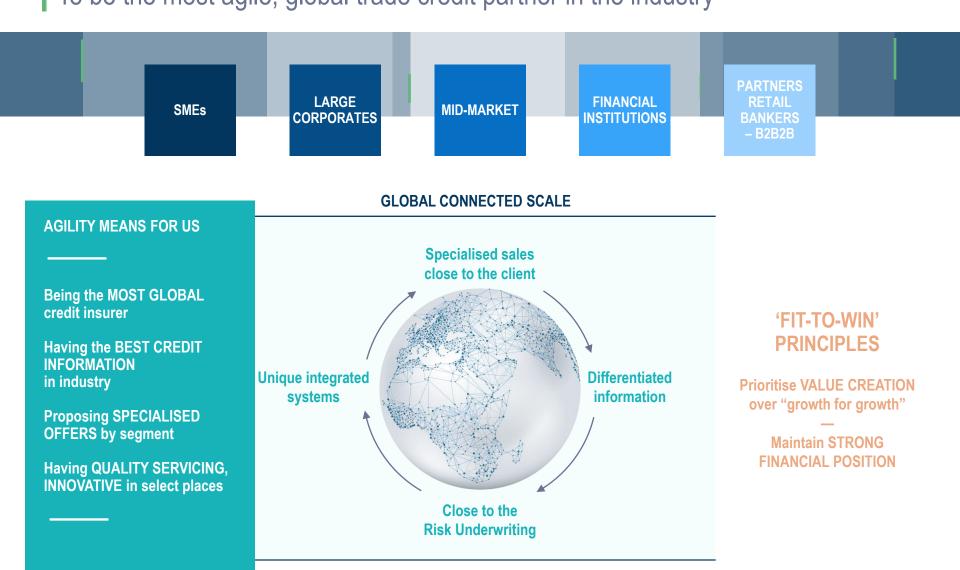
We also keep our customers up-to-date on current market conditions, leveraging our INTERNATIONAL BUSINESS AND RISK MANAGEMENT EXPERTISE, COUNTRY AND SECTOR ASSESSMENTS AND QUALITY DATA ON 80 MILLION COMPANIES WORLDWIDE

# Our geographical footprint is the broadest in the industry

**COFACE** is present **DIRECTLY**, or through its **PARTNERS**, in **100 COUNTRIES**, providing support for customers in more than **200 COUNTRIES**. The Group uses its **OWN INTERNATIONAL NETWORK**, which is complemented by the **"COFACE PARTNER" NETWORK** 



### **Our ambition:** To be the most agile, global trade credit partner in the industry



### Our value proposition:

Generating attractive sustainable returns and maintain solid financial position

LEVERS OF SHAREHOLDER VALUE CREATION

# TRANSFORMATION

#### STRENGTHEN RISK MANAGEMENT & INFORMATION

Bring infrastructure into coherence with risk reality IMPROVE OPERATIONAL EFFICIENCY & CLIENT SERVICE

Enhance back office and system capabilities for client benefit

#### IMPLEMENT DIFFERENTIATED GROWTH STRATEGIES

Capture value from our Global presence

#### IMPROVE THE CAPITAL EFFICIENCY OF THE COMPANY

**CAPITAL OPTIMIZATION** 

Leverage reinsurance opportunities

### FIT TO WIN 3-YEAR PLAN IS TARGETING TO POSITION COFACE TO DELIVER ≥ 9% ROATE ACROSS CYCLE

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# Our operational transformation is progressing well



# STRENGTHEN RISK MANAGEMENT & INFORMATION

# Invested in information quality and data tools

- hired 15 analysts in risk sensitive countries

### Reinforced underwriting processes

- regrouped commercial and risk U/W organization
- increased granularity of risk analysis
- setup daily U/W committee

### Upgraded and enhanced risk talents

- assembled senior expert support team
- upgraded local risk talent

### De-risked hotspots and hot segments

IMPROVE OPERATIONAL EFFICIENCY & CLIENT SERVICE

### Streamlining organizations

- implemented early retirement plan in France and negotiated voluntary leaves in Germany
- renegotiated French employee benefits agreements

### Simplified structure

created hubs in Nordic, Adriatic and Baltic regions

Generated savings through systematic use of sourcing and better real estate utilization

### Invested in IT platform and capabilities

- launched 10+ IT projects
- set up IT center in Romania

# Launched a Lean program addressing process efficiency and service quality

identifying double digit productivity and response time gains

### IMPLEMENT DIFFERENTIATED GROWTH STRATEGIES

### Driving sales efficiency in mature markets

- reorganized sales teams and introduced nomad technology in France
- concluded distribution partnerships with Banks

Underpenetrated markets: started reorganizing distribution in the US and adding resources in Japan

Emerging stable markets: driving growth through enhanced targeting and hunting technics in Central Europe

High risk markets: repriced portfolio in Latin America, pruned Asia of low return / high risk areas and implemented sectorbased targeting strategy

### First step in capital optimization achieved

Reinsurance cession rate increased to 26% from 2017





## Success in the execution of Fit to Win relies on our people



#### LEADERSHIP

Strengthen team

Renovate key functions Invest in strategy, process management, risk, compliance, audit



## TALENT REVIEW PROCESS

Redesign process

Review of top 100 roles

Review pay plans, introduce long term incentive plan



CROSS-FERTILIZATION & MOBILITY

Local leaders to Lean Management

Engage local ownership



#### ATTRACT NEW TALENT

Develop employer brand

Create career opportunities

Develop technical and leadership training

### **OUR MOST PRECIOUS ASSET**

## Management team

#### **GROUP CENTRAL FUNCTIONS**

30+ years of international experience in regulated financial services

#### CEO

**General Secretary** 

30+ years of experience

Carole Lytton

in credit insurance

**Xavier Durand** 

Working for Coface since 2016



**Chief Operating Officer** 





25+ years of experience in financial services Working for Coface since 2016



20 years of experience in credit insurance Working for Coface since 2013



Working for Coface since 1983

**Deputy Underwriting Director** Nicolas de Buttet

**REGIONAL FUNCTIONS** 

15+ years of experience in credit insurance Working for Coface since 2012



Mediterranean & Africa CEO

15+ years of experience in insurance Working for Coface since 2017

Cécile Paillard

Working for Coface since 2016

in managing transformation projects

Valérie Brami

25+ years of experience

#### **Underwriting Director Cvrille Charbonnel**

25+ years of experience in credit insurance Working for Coface since 2011



Western Europe CEO Antonio Marchitelli

**CFO & Risk Director** 

15+ years of experience

Working for Coface since 2001

Carine Pichon

in credit insurance

20 years of experience in insurance Working for Coface since 2013



from November 17 Katarzyna Kompowska

25 years of experience in credit insurance & related services Working for Coface since 1990

#### North America CEO Fredrik Murer

20+ years of experience in insurance & political risk underwriting Working for Coface since 2016



**Bhupesh Gupta** 

25 years of international experience in credit, origination and risk Working for Coface since 2016



#### Latin America CEO **Bart Pattyn**

30+ years of experience in insurance & financial services Working for Coface since 2000



25 years of experience in financial services Working for Coface since 2017



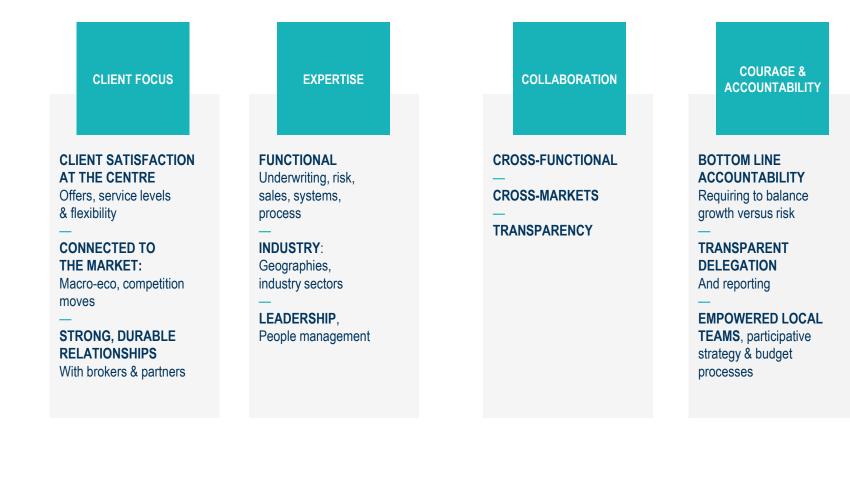
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# *Fit to Win*: our values Driving a cultural transformation







# Fit to Win '16-'19 will transform Coface

#### Become the most agile global trade credit partner in the industry

- Reinforce risk management
- Drive operational efficiency & client service
- Drive differentiated growth strategies

### Seize long-term opportunities while managing short-term pressure

- Invest on innovation

#### Optimize capital to leverage shareholder return

Continue to enhance governance & execution

**Drive cultural transformation** 

Deliver  $\ge$  9% RoATE through the cycle

1 The estimated Solvency ratio disclosed in this presentation is a preliminary calculation based on the interpretation by Coface of Solvency II; final calculation could lead to a different Solvency ratio. The estimated Solvency ratio is not audited.





# PART 2 PERFORMANCE & SOLVENCY

# €55.0m year-to-date net profit, driven by loss ratio improvement

9M-2017 highlights

### Turnover reaches €1,021.2m, down (0.3)% at constant FX and perimeter<sup>1</sup>; Q3-2017 up 0.2% y-o-y

- Mature markets continue to grow at +2.2%; trends in emerging markets remain unchanged
- Favorable economic environment drives client activity; but with higher premium refunds

### Net loss ratio at 54.4%, net combined ratio at 89.8%

- Loss ratio at 46.3% shows improvement in Q3-2017, driven by Asia & North America
- Net cost ratio at 35.4% (34.5% ex. one-off in Italy in Q2)

### Net income (group share) at €55.0m, of which €34.8m in Q3

### Effects of Fit to Win actions now visible; confirming strategic targets

- Achieved €12m cost savings to date, ahead of schedule; confirming €30m goal in 2018
- Confirming €30m total investment for the 2017-2019 period:
  - Expecting lower restructuring expenses than planned
  - Investing to accelerate digital transformation

1 Constant perimeter = Ex. SEGM (excluding State Export Guarantees Management ):  $\notin$ 40.1m revenue in 9M-2016. Coface ceded this activity as from January 1<sup>st</sup>, 2017. 2016 figures impacted by this activity have been restated so as to be comparable to 2017.



# New schedule for investments

Fit to Win

### What we said

- €70m invested in the business, o/w €35m in technologies and process transformation, all financed by French state guarantees cession

#### What we see

- Restructuring costs coming lower than expected
- New investment opportunities emerging, in a rapidly changing technological landscape

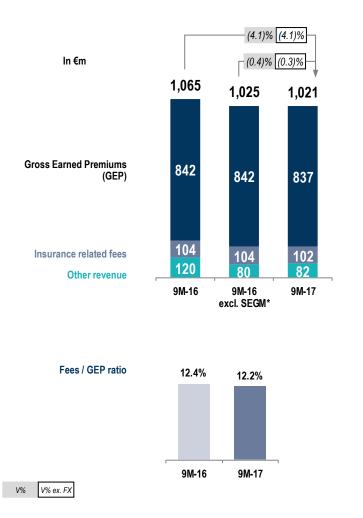
### What we do

- Focus on long-term value creation
- Confirming €30m investments for the 2017-2019 period, with a new schedule



- Lower restructuring expenses allows to invest more in digital transformation
- Effects of cost savings on the P&L are partially offset by long term investments

## Revenue growing in Q3-17, helped by client activity



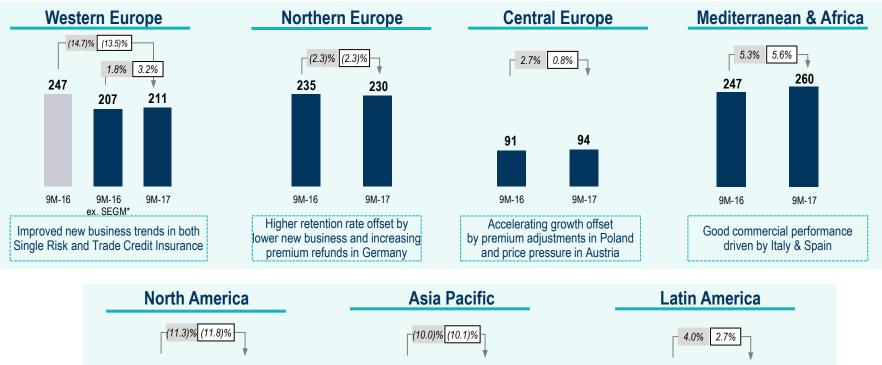
Total revenue down (0.3)% vs. 9M-2016\*; Q3-2017 up 0.2% y-o-y\*

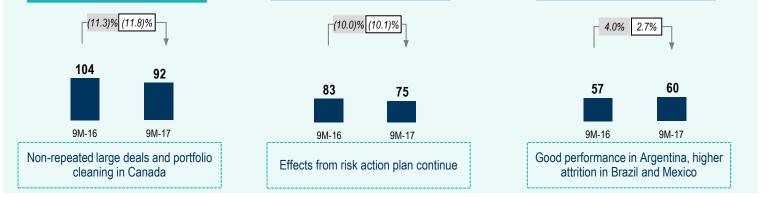
- Growth trends consistent with H1-2017: Western Europe picking up and Med-Africa growing nicely Northern Europe continuing to suffer from market decline
- ► Improved economic environment drives pricing pressure
- Other revenue (Factoring and Services) up +2.5% vs. 9M-2016\* ex. FX.

► Fees / GEP down by 0.2ppt

\*Ex. SEGM = excluding State Export Guarantees Management (€40.1m revenue in 9M-2016). Coface ceded this activity as from January 1<sup>st</sup>, 2017. 2016 figures impacted by this activity have been restated so as to be comparable to 2017.

### Western Europe picking up, overall growth still modest





V% ex. FX Total revenue by region, in €m

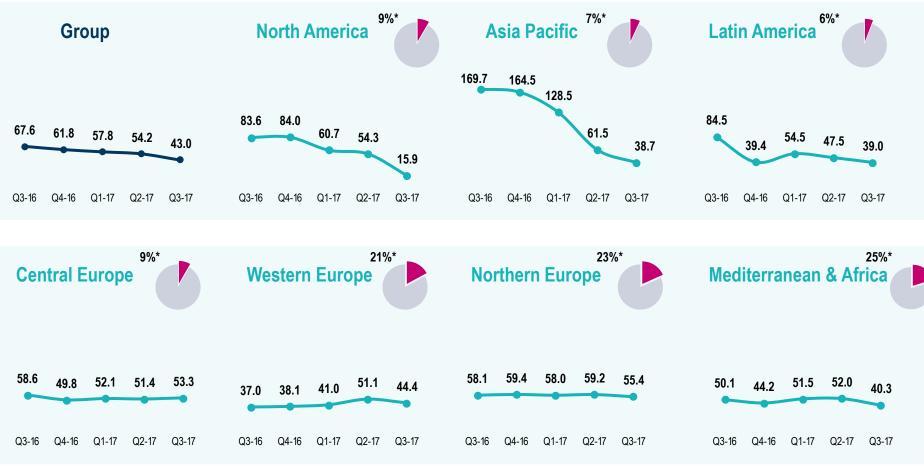
V%

18

\*Ex. SEGM = excluding State Export Guarantees Management (€40.1m revenue in 9M-16). Coface ceded this activity as from January 1<sup>st</sup>, 2017. 2016 figures impacted by this activity have been restated so as to be comparable to 2017.

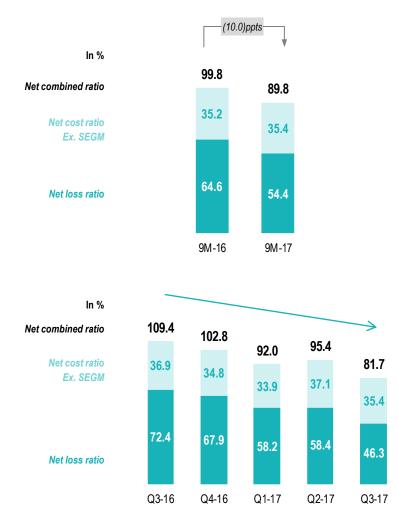
# Sharp improvement in Asia and North America, partially offset by Western Europe normalization

Loss ratio before reinsurance, including claims handling expenses - in %



\* % of Total revenue by region

### Net combined ratio at 89.8% mainly driven by lower loss ratio



Continuing to drive tight cost controls and investing in long term value creation

- Achieved €12m cost savings, slightly ahead of schedule; confirming €30m 2018 target
- Invested €11m into growth, risk & regulatory management, and process management
- Q2-2017 net cost ratio impacted by 2.9pts tax one-off in Italy

# Risk action plans now show full positive impact on the backdrop of a favourable economic environment

- Loss ratio improvement mainly driven by Asia and North America. Other regions performance stable
- Recovering relating to prior years improving
- Both average costs and frequency of claims down, reflecting risk actions in an overall supportive environment
- Net loss ratio guidance now set at below 54% for the full year

Note: Ex. SEGM = excluding State Export Guarantees Management (€40.1m revenue and €(19.9)m expense 9M-2016). Coface ceded this activity as from January 1<sup>st</sup>, 2017.

2016 figures impacted by this activity have been restated so as to be comparable to 2017.

### Financial portfolio: slight increase of investment income

# Loans, Deposit & Total 17% Total 17% Total € 2.70bn<sup>1</sup>

| €m   | 9M-16 | 9M-17 |  |  |
|--|-------|-------|--|--|
| Income from investment portfolio <sup>2</sup>                            | 31.7  | 39.5  |  |  |
| Income from investment portfolio without gains on sales <sup>3</sup>     | 31.9  | 30.8  |  |  |
| Investment management costs  | (2.1) | (2.4) |  |  |
| FX effect <sup>4</sup>   | 11.5  | 5.8   |  |  |
| Other <sup>4</sup>   | 2.0   | 1.8   |  |  |
|  | 43.1  | 44.7  |  |  |
| Net investment income  |       |       |  |  |
| Accounting yield<br>on average investment portfolio                      | 1.3%  | 1.5%  |  |  |
| Accounting yield<br>on average investment portfolio excl. gains on sales | 1.3%  | 1.2%  |  |  |

### Keeping a diversified and proactive investment strategy

- 1 Excludes investments in non-consolidated subsidiaries
- 2 Excludes investments in non-consolidated subsidiaries, FX and investment management costs
- 3 Excludes investments in non-consolidated subsidiaries and derivatives
- 4 A change in methodology has been applied to 9M-2016 FX effect (1.1€m) and Others (+13.5€m) to be comparable to accounting numbers. 9M-2017 FX effect now includes FX derivatives

# 9M-2017 net income at €55.0m

| Income statement items - in €m                     | 9M-16           | 9M-16<br>ex. SEGM* | 9M-17         |
|--|-----------------|--------------------|---------------|
| Current operating income                           | 58.5            | 38.3               | 100.5         |
| Fit to Win investments & restructuring expenses    | -               | -                  | (1.7)         |
| Other operating income and expenses                | (2.2)           | (2.2)              | (0.5)         |
| Operating income                                   | 56.3            | 36.1               | 98.2          |
| Finance costs<br>Share in net income of associates | (14.0)<br>(6.9) | (14.0)<br>(6.9)    | (13.4)<br>1.4 |
| <b>Tax</b><br>Tax rate                             | (20.6)<br>49%   | (13.7)<br>62%      | (31.3)<br>37% |
| Non-controlling interests                          | (0.4)           | (0.4)              | 0.1           |
| Net income (group share)                           | 14.4            | 1.2                | 55.0          |

# Sharp improvement in operating performance at €98.2m

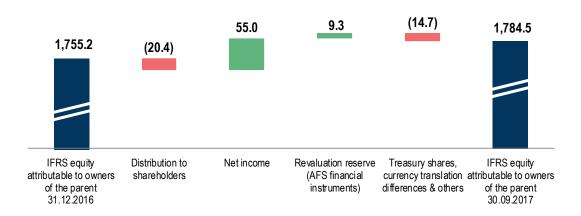
Tax rate decreased to 27% in Q3, including a one-off; Underlying tax rate for the quarter: 35%

\*Ex. SEGM = excluding State Export Guarantees Management (€40.1m revenue and €(19.9)m expense 9M-2016). Coface ceded this activity as from January 1<sup>st</sup>, 2017. 2016 figures impacted by this activity have been restated so as to be comparable to 2017.

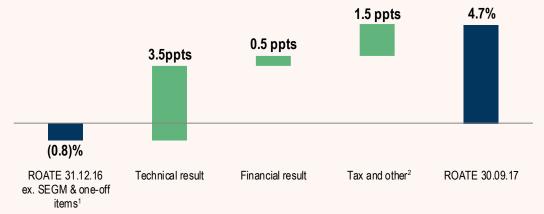
# **RoATE stands at 4.7% for 9M-2017**

Change in equity

in €m



### Return on average tangible equity (RoATE)

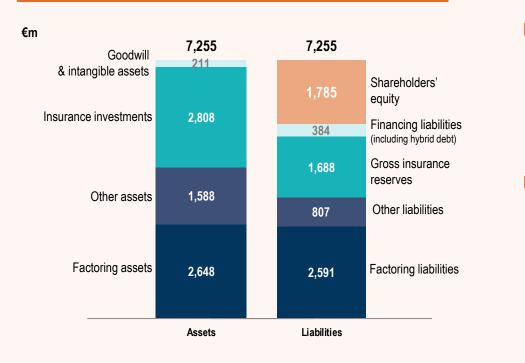


1 RoATE 31.12.16: 2.7%. So as to be comparable 30.09.2017, RoATE 31.12.16 ex. SEGM & one-off items (0.8)% excludes €75.0m gain on French State export guarantees management transfer, €38.6m restructuring expenses, €14.1m of social benefits reserves releases and €5.1m linked to actuarial rates change, totalling €55.6m before tax (see Note 30 of the FY 2016 financial statements). After tax (tax rate of 34.43% applied), contribution of these elements to FY-2016 net income (group share) is €36.5m.

2 Incl. effective tax rate improvement & one-off effect in 2016 on associates

## Solid balance sheet

### 9M-2017 simplified balance sheet



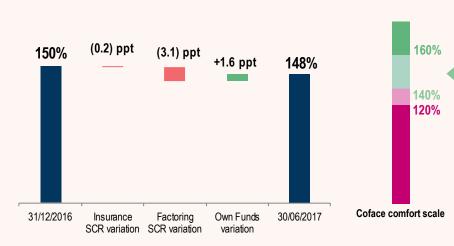
- Coface meets the criteria to apply temporary exemption of IFRS 9 application<sup>1</sup>
  - the deferral applies to Coface's insurance business
  - factoring and service companies will have to apply IFRS 9 from January 1<sup>st</sup> 2018

#### Financial strength affirmed

- Fitch: AA-, stable outlook rating affirmed on September 8th, 2017
- Moody's: A2, stable outlook credit opinion updated November 28th, 2016

1 On June 29<sup>th</sup>, 2017, the Accounting Regulatory Committee adopted a regulation which allows financial conglomerates to defer the application of IFRS 9 to their insurance companies until January 1<sup>st</sup>, 2021. This regulation will be submitted for scrutiny by the EU Parliament and Council, and will be definitively adopted on October 7<sup>th</sup>, 2017. Coface meets the adjournment criteria for its insurance activities; nevertheless, the factoring entities and the Group's service entities do not benefit from this exemption and will apply IFRS 9 from January 1<sup>st</sup>, 2018.

# Robust solvency over time



#### Estimated Solvency ratio in target range

#### Estimated Solvency ratio in the comfort range

- Insurance SCR stable
- Higher factoring required capital due to increase of outstanding receivables and higher regulatory minimum ratio (9.25% vs.9%)

# market sensitivity tested through instantaneous shocks



Low sensitivity to market shocks

#### Solvency requirement respected in crisis scenarios



1 +100 bps on credit and +50 bps for OECD government debt

- 2 Based on the level of loss ratio observed during 2008 crisis
- 3 Based on the level of loss ratio corresponding to 95% quantile

The estimated Solvency ratio disclosed in this presentation is a preliminary calculation based on the interpretation by Coface of Solvency II; final calculation could result in a different Solvency ratio. The estimated Solvency ratio is not audited.

H1-2017 148%

# Key take-aways & outlook

#### 9M-17 operating profit up €62.1m<sup>1</sup> at €98.2m

- Net combined ratio down -10 ppts vs. 9M-2016<sup>1</sup> at 89.8%
- Improvement driven by loss ratio, especially in Asia and North America
- Economic environment provides tailwind
- Net loss ratio guidance: below 54% for 2017

### Effects of Fit to Win actions now visible; confirming strategic targets

- Achieved €12m cost savings to date, ahead of schedule; confirming €30m goal in 2018
- Confirming €30m total investment for the 2017-2019 period: Expecting lower restructuring expenses than planned Investing to accelerate digital transformation
- Confirming ~83% combined ratio target across the cycle

1 Ex. SEGM = excluding State Export Guarantees Management (€40.1m revenue and €(19.9)m expense 9M-2016). Coface ceded this activity as from January 1<sup>st</sup>, 2017. 2016 figures impacted by this activity have been restated so as to be comparable to 2017.



# **APPENDICES**

### Our history

Coface's creation - a French Company specialising in credit insurance for exports

1946

2006

1992

2014

>

Start of international expansion

>

1994

2011

2016

Privatisation. The Group continues to manage guarantees on behalf of the French State<sup>1</sup>

**Coface** becomes a **wholly-owned subsidiary** of Natixis, the investment, asset management and financial services bank of the BPCE Group, one of the leading banks in France

Refocus on credit insurance

Launch of new growth dynamics

COFACE SA is listed on Euronext Paris (Code ISIN FR0010667147)

Launch of 3-year strategic plan – Fit to Win

2013

Coface ceded the French State Export Guarantees Management activity ad from January 1st 2017; 2016 figures impacted by this activity have been restated so as to be comparable to 2017

# How does credit insurance work?



IN THE EVENT OF A NON-PAYMENT, THE CREDIT INSURER PAYS COMPENSATION UP TO THE GUARANTEED PORTION OF THE OUTSTANDING RECEIVABLE (GENERALLY 90%) AND INITIATES A PROCEDURE FOR THE RECOVERY OF 100% OF THE CLAIM

### Our shareholder structure

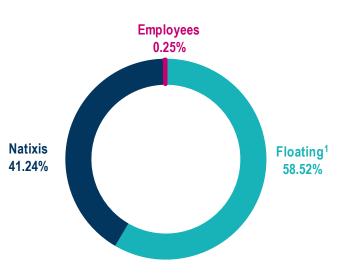
### **COFACE SA**

is a *société anonyme* with a board of directors (*conseil d'administration*) incorporated in France

### **COFACE'S SHARES**

have been approved for listing on the regulated market of Euronext in Paris, under the ticker "COFA"

(Code ISIN FR0010667147)



#### GEOGRAPHICALLY DIVERSIFED SHAREHOLDING STRUCTURE<sup>2</sup>

30% France 30% France 26% United Kingdom 19% USA & Canada 11% Germany 3% Norway 2% Europe (other) 1% Spain 7% Rest of the world

#### Share capital @ June 30<sup>th</sup> 2017

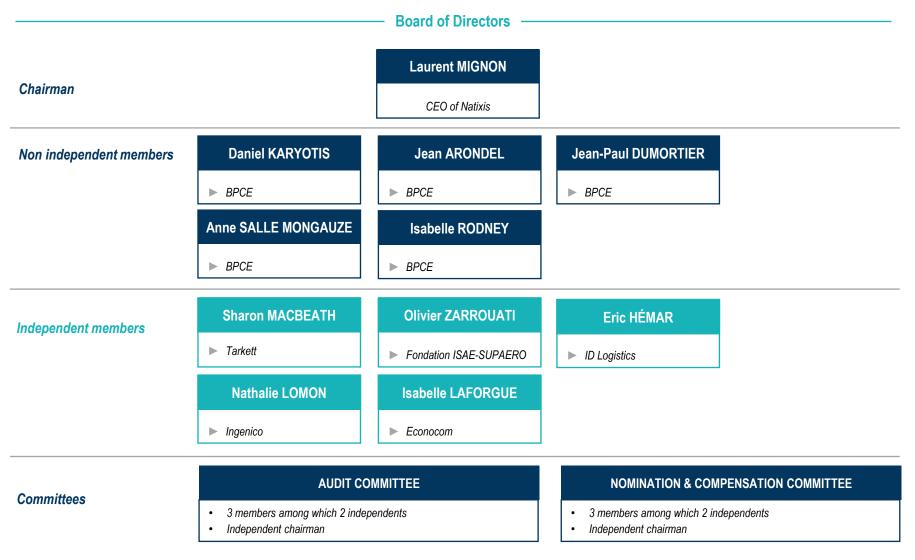
...amounted to €314,496,464 divided into157,248,232 shares, all of the same class and all fully paid up and subscribed

Including 62,609 shares from the Liquidity Agreement (0.04%) and 191,951 shares from Own Shares Transactions – Long Term Incentive Plan (0.12%) In % of identified institutional owners of shares capital

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### **Corporate governance**



### Key figures (1/3) Quarterly figures

| Income statements items in €m - 2016 figures ex. SEGM* | Q1 2016 | Q2 2016 | Q3 2016 | Q4 2016 | Q1 2017 | Q2 2017 | Q3 2017 | %      | % ex. FX |
|--|---------|---------|---------|---------|---------|---------|---------|--------|----------|
| Gross earned premiums                                  | 288.5   | 277.2   | 275.8   | 273.6   | 282.2   | 283.4   | 271.6   | (1.5)% | +0.3%    |
| Services revenue                                       | 64.5    | 60.8    | 58.5    | 59.0    | 66.1    | 60.0    | 57.9    | (1.1)% | (0.6)%   |
| REVENUE  | 353.0   | 338.0   | 334.3   | 332.7   | 348.3   | 343.4   | 329.4   | (1.4)% | +0.2%    |
| UNDERWRITING INCOME(LOSS) AFTER REINSURANCE            | 20.8    | (4.1)   | (21.5)  | (8.5)   | 14.5    | 7.0     | 34.2    | N.S.   |          |
| Investment income, net of management expenses          | 10.8    | 13.8    | 18.5    | 4.9     | 5.6     | 20.2    | 18.9    | +2.0%  |          |
| CURRENT OPERATING INCOME                               | 31.6    | 9.7     | (3.0)   | (3.5)   | 20.1    | 27.3    | 53.1    | N.S.   |          |
| Other operating income / expenses                      | (1.0)   | (0.8)   | (0.5)   | 55.7    | (1.0)   | 0.0     | (1.3)   | N.S.   |          |
| OPERATING INCOME                                       | 30.6    | 9.0     | (3.4)   | 52.2    | 19.2    | 27.3    | 51.7    | N.S.   |          |
| NETINCOME  | 18.6    | (1.0)   | (16.4)  | 23.3    | 7.3     | 12.9    | 34.8    | N.S.   | N.S.     |

\* excluding State export guarantees management (ex. SEGM). Coface ceded this activity as from January 1st 2017

| Income statements items in €m - 2016 published | Q1 2016 | Q2 2016 | Q3 2016 | Q4 2016 | Q1 2017 | Q2 2017 | Q3 2017 | %      | % ex. FX |
|--|---------|---------|---------|---------|---------|---------|---------|--------|----------|
| Gross earned premiums                          | 288.5   | 277.2   | 275.8   | 273.6   | 282.2   | 283.4   | 271.6   | (1.5)% | +0.3%    |
| Services revenue                               | 76.5    | 74.5    | 72.9    | 72.3    | 66.1    | 60.0    | 57.9    | (21)%  | (20)%    |
| REVENUE  | 365.0   | 351.7   | 348.7   | 345.9   | 348.3   | 343.4   | 329.4   | (5.5)% | (4.0)%   |
| UNDERWRITING INCOME(LOSS) AFTER REINSURANCE    | 26.5    | 2.4     | (13.5)  | (2.6)   | 14.5    | 7.0     | 34.2    | N.S.   |          |
| Investment income, net of management expenses  | 10.8    | 13.8    | 18.5    | 4.9     | 5.6     | 20.2    | 18.9    | +2.0%  |          |
| CURRENT OPERATING INCOME                       | 37.3    | 16.3    | 5.0     | 2.4     | 20.1    | 27.3    | 53.1    | N.S.   |          |
| Other operating income / expenses              | (1.0)   | (0.8)   | (0.5)   | 55.7    | (1.0)   | 0.0     | (1.3)   | N.S.   |          |
| OPERATING INCOME                               | 36.3    | 15.5    | 4.5     | 58.1    | 19.2    | 27.3    | 51.7    | N.S.   |          |
| NETINCOME                                      | 22.3    | 3.3     | (11.2)  | 27.1    | 7.3     | 12.9    | 34.8    | N.S.   | N.S.     |
|  |         |         |         |         |         |         |         |        |          |

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| Income statements items in €m - 2016 figures ex. SEGM* | Q1 2016 | H1 2016 | 9M 2016 | FY 2016 | Q1 2017 | H1 2017 | 9M 2017 | %      | % ex. FX |
|--|---------|---------|---------|---------|---------|---------|---------|--------|----------|
| Gross earned premiums                                  | 288.5   | 565.7   | 841.5   | 1,115.1 | 282.2   | 565.6   | 837.2   | (0.5)% | (0.4)%   |
| Services revenue                                       | 64.5    | 125.2   | 183.8   | 242.8   | 66.1    | 126.2   | 184.0   | +0.1%  | (0.1)%   |
| REVENUE  | 353.0   | 691.0   | 1,025.3 | 1,357.9 | 348.3   | 691.7   | 1,021.2 | (0.4)% | (0.3)%   |
| UNDERWRITING INCOME(LOSS) AFTER REINSURANCE            | 20.8    | 16.7    | (4.8)   | (13.2)  | 14.5    | 21.5    | 55.8    | N.S.   |          |
| Investment income, net of management expenses          | 10.8    | 24.6    | 43.1    | 48.0    | 5.6     | 25.9    | 44.7    | +3.8%  |          |
| CURRENT OPERATING INCOME                               | 31.6    | 41.3    | 38.3    | 34.8    | 20.1    | 47.4    | 100.5   | N.S.   |          |
| Other operating income / expenses                      | (1.0)   | (1.8)   | (2.2)   | 53.5    | (1.0)   | (0.9)   | (2.3)   | +2.7%  |          |
| OPERATING INCOME                                       | 30.6    | 39.5    | 36.1    | 88.3    | 19.2    | 46.5    | 98.2    | N.S.   |          |
| NETINCOME  | 18.6    | 17.6    | 1.2     | 24.4    | 7.3     | 20.2    | 55.0    | N.S.   | N.S.     |
|  |         |         |         |         |         |         |         |        |          |

\* excluding State export guarantees management (ex. SEGM). Coface ceded this activity as from January 1st 2017

| Income statements items in €m - 2016 published | Q1 2016 | H1 2016 | 9M 2016 | FY 2016 | Q1 2017 | H1 2017 | 9M 2017 | %      | % ex. FX |
|--|---------|---------|---------|---------|---------|---------|---------|--------|----------|
| Gross earned premiums                          | 288.5   | 565.7   | 841.5   | 1,115.1 | 282.2   | 565.6   | 837.2   | (0.5)% | (0.4)%   |
| Services revenue                               | 76.5    | 151.0   | 223.9   | 296.2   | 66.1    | 126.2   | 184.0   | (18)%  | (18)%    |
| REVENUE  | 365.0   | 716.7   | 1,065.4 | 1,411.3 | 348.3   | 691.7   | 1,021.2 | (4.1)% | (4.1)%   |
| UNDERWRITING INCOME(LOSS) AFTER REINSURANCE    | 26.5    | 28.9    | 15.4    | 12.9    | 14.5    | 21.5    | 55.8    | N.S.   |          |
| Investment income, net of management expenses  | 10.8    | 24.6    | 43.1    | 48.0    | 5.6     | 25.9    | 44.7    | +3.8%  |          |
| CURRENT OPERATING INCOME                       | 37.3    | 53.5    | 58.5    | 60.9    | 20.1    | 47.4    | 100.5   | +72%   |          |
| Other operating income / expenses              | (1.0)   | (1.8)   | (2.2)   | 53.5    | (1.0)   | (0.9)   | (2.3)   | +2.7%  |          |
| OPERATING INCOME                               | 36.3    | 51.8    | 56.3    | 114.4   | 19.2    | 46.5    | 98.2    | +74%   |          |
| NETINCOME                                      | 22.3    | 25.6    | 14.4    | 41.5    | 7.3     | 20.2    | 55.0    | N.S.   | N.S.     |
|  |         |         |         |         |         |         |         |        |          |

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# Key figures (3/3) Revenue by region

| Total revenue - by quarter - in €m | Q1 2016 | Q2 2016 | Q3 2016 | Q4 2016 | Q1 2017 | Q2 2017 | Q3 2017 | V% ex. FX |
|------------------------------------|---------|---------|---------|---------|---------|---------|---------|-----------|
| Northern Europe                    | 83.4    | 74.7    | 76.8    | 72.4    | 79.8    | 75.1    | 74.7    | (2.7)%    |
| Western Europe - ex. SEGM*         | 72.4    | 68.9    | 66.0    | 66.5    | 73.1    | 69.3    | 68.5    | +5.0%     |
| Central Europe                     | 30.9    | 30.4    | 30.0    | 30.0    | 31.9    | 30.9    | 31.0    | +2.5%     |
| Mediterranean & Africa             | 84.6    | 81.7    | 80.3    | 85.3    | 86.8    | 87.7    | 85.1    | +6.8%     |
| North America                      | 36.3    | 32.6    | 35.4    | 31.9    | 32.2    | 31.1    | 29.2    | (13.6)%   |
| Latin America                      | 18.4    | 21.1    | 17.8    | 20.4    | 21.1    | 21.4    | 17.2    | +2.3%     |
| Asia Pacific                       | 26.9    | 28.6    | 27.9    | 26.4    | 23.4    | 27.8    | 23.8    | (9.0)%    |
| Total revenue - ex. SEGM*          | 353.0   | 338.0   | 334.2   | 332.7   | 348.3   | 343.4   | 329.5   | +0.2%     |
| Western Europe - published         | 84.4    | 82.6    | 80.4    | 79.7    | 73.1    | 69.3    | 68.5    | (13.8)%   |
| Total revenue - published          | 365.0   | 351.7   | 348.6   | 345.9   | 348.3   | 343.4   | 329.4   | (4.0)%    |

| Total revenue - cumulated - in €m | Q1 2016 | H1 2016 | 9M 2016 | FY 2016 | Q1 2017 | H1 2017 | 9M 2017 | V% ex. FX |
|-----------------------------------|---------|---------|---------|---------|---------|---------|---------|-----------|
| Northern Europe                   | 83.4    | 158.2   | 235.0   | 307.3   | 79.8    | 155.0   | 229.7   | (2.3)%    |
| Western Europe - ex. SEGM*        | 72.4    | 141.3   | 207.3   | 273.8   | 73.1    | 142.5   | 211.0   | +3.2%     |
| Central & Eastern Europe          | 30.9    | 61.3    | 91.3    | 121.3   | 31.9    | 62.8    | 93.7    | +0.8%     |
| Mediterranean & Africa            | 84.6    | 166.3   | 246.6   | 331.9   | 86.8    | 174.5   | 259.6   | +5.6%     |
| North America                     | 36.3    | 68.9    | 104.3   | 136.1   | 32.2    | 63.3    | 92.4    | (11.8)%   |
| Latin America                     | 18.4    | 39.5    | 57.4    | 77.7    | 21.1    | 42.5    | 59.7    | +2.7%     |
| Asia Pacific                      | 26.9    | 55.5    | 83.4    | 109.8   | 23.4    | 51.3    | 75.1    | (10.1)%   |
| Total Group                       | 353.0   | 691.0   | 1,025.3 | 1,357.9 | 348.3   | 691.7   | 1,021.2 | (0.3)%    |
| Western Europe - published        | 84.4    | 167.0   | 247.5   | 327.2   | 73.1    | 142.5   | 211.0   | (13.5)%   |
| Total Group - published           | 365.0   | 716.7   | 1,065.4 | 1,411.3 | 348.3   | 691.7   | 1,021.2 | (4.1)%    |

\*excluding State export guarantees management (ex. SEGM). Coface ceded this activity as from January 1st 2017

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# Continued recovery in Asia and North America, other regions stabilized

Loss ratio before reinsurance, including claims handling expenses - in %



\* % of Total revenue by region

Note: For comparison purposes, 2014 and 2015 data has been restated to take into account the following changes in scope: Spain and Portugal moved to Mediterranean and Africa (vs. Western Europe) and Russia moved to Central Europe (vs. Northern Europe)

### **Combined ratio calculation**

#### **Net Earned Premiums**

| ln€k                  | 9M-2016  | 9M-2016<br>ex. SEGM* | 9M-2017  |                |
|-----------------------|----------|----------------------|----------|----------------|
| Gross earned premiums | 841,506  | 841,506              | 837,182  | $(\mathbf{A})$ |
| Ceded premiums        | -198,238 | -198,238             | -223,616 |                |
| Net earned premiums   | 643,268  | 643,268              | 613,566  |                |

#### **Net claims**

| ln€k  | 9M-2016  | 9M-2016<br>ex. SEGM* | 9M-2017  |   |
|---|----------|----------------------|----------|---|
| Gross claims <sup>1</sup>                     | -536,516 | -536,516             | -433,688 | ( |
| Ceded claims                                  | 106,756  | 106,756              | 83,710   |   |
| Change in claims provisions net of recoveries | 13,961   | 13,961               | 16,259   |   |
| Net Claims                                    | -415,799 | -415,799             | -333,718 | ( |

<sup>1</sup> Gross claims include claims handling costs

#### **Operating expenses**

| In€k  | 9M-2016  | 9M-2016<br>ex. SEGM* | 9M-2017  |
|---|----------|----------------------|----------|
| Commissions - General external expenses     | -114,092 | -114,092             | -117,053 |
| General internal expenses                   | -408,314 | -388,376             | -398,005 |
| Total operating expenses                    | -522,406 | -502,468             | -515,059 |
| Net income from banking activities          | 52,695   | 52,695               | 53,851   |
| Fees and commission income                  | 99,946   | 99,946               | 98,972   |
| Other insurance-related services            | 4,173    | 4,173                | 2,841    |
| Business information and other services     | 17,309   | 17,309               | 19,447   |
| Receivables management                      | 9,639    | 9,639                | 8,895    |
| Public guarantees revenues                  | 40,126   | 0                    | 0        |
| Employee profit sharing and incentive plans | 3,754    | 2,909                | 3,055    |
| Internal investment management charges      | 1,393    | 1,393                | 1,709    |
| Insurance claims handling costs             | 18,226   | 18,226               | 19,123   |
| Adjusted gross operating expenses           | -275,144 | -296,177             | -307,166 |
| Received reinsurance commissions            | 69,836   | 69,836               | 89,669   |
| Adjusted net operating expenses             | -205,309 | -226,342             | -217,497 |
|   |          |                      |          |

| Gross combined ratio = Gross loss ra | tio B<br>A | + Gross Cost Rat |       |
|--------------------------------------|------------|------------------|-------|
| Net combined ratio = Net loss ratio  | E<br>D     | + Net cost ratio | F   D |

| Ratios                            | 9M-2016 | 9M-2016<br>ex. SEGM* | 9M-2017 |
|-----------------------------------|---------|----------------------|---------|
| Loss ratio before Reinsurance     | 63.8%   | 63.8%                | 51.8%   |
| Loss ratio after Reinsurance      | 64.6%   | 64.6%                | 54.4%   |
| Cost ratio before Reinsurance     | 32.7%   | 35.2%                | 36.7%   |
| Cost ratio after Reinsurance      | 31.9%   | 35.2%                | 35.4%   |
| Combined ratio before Reinsurance | 96.5%   | 99.0%                | 88.5%   |
| Combined ratio after Reinsurance  | 96.6%   | 99.8%                | 89.8%   |

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### **Financial Calendar & investor relations contacts**



| Calendar  |  |  |
|---|--|--|
| Next Event  | Date   |  |
| FY-2017 Results<br>Q1-2018 Results<br>AGM<br>H1-2018 Results<br>9M-2018 Results | Feb. 12 <sup>th</sup> , 2018 after market close<br>Apr. 24 <sup>th</sup> , 2018 after market close<br>May 16 <sup>th</sup> , 2018<br>Jul. 26 <sup>th</sup> , 2018 before market opening<br>Oct. 24 <sup>th</sup> , 2018 after market close |  |

Coface is scheduled to attend the following investor conferences

| Next Event                           | Date                            |
|--------------------------------------|---------------------------------|
| Morgan Stanley FIG Winter Conference | Dec. 1 <sup>st</sup> , 2017     |
| ODDO BHF Forum                       | Jan. 11-12 <sup>th</sup> , 2018 |

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Participants should read the interim financial report for the first half 2017 and complete this information with the Registration Document for the year 2016. The Registration Document for 2016 was registered by the *Autorité des marchés financiers* ("AMF") on April 12<sup>th</sup>, 2017 under the No. R.17-016. These documents all together present a detailed description of the Coface Group, its business, strategy, financial condition, results of operations and risk factors.

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